APPENDIX A

2020 Budget Process Timetable

Approximate Dates

A. User Fees and Charges (Tariff of Fees Update)

- 1. Staff to review and update Fees
- 2. Report to Budget Committee of the Whole
- 3. Council Adoption

B. Capital Budget and Forecast

- 1. Staff preparation & Senior Management Review
- 2. Budget Committee of the Whole deliberation
- 3. Council Adoption

C. Operating Budget and Financial Outlook

- 1. Staff preparation & Senior Management Review
- 2. Budget Committee of the Whole
- 3. Council Adoption

June - September 2019 early October early October

July - October 2019 November 2019 November 2019

September - December 2019 January - February 2020 February 2020