

# **APPENDIX A**

## **2021 Budget Process Timetable**

## **Approximate Dates**

- |                                                                  |                           |
|------------------------------------------------------------------|---------------------------|
| A. User Fees and Charges (Tariff of Fees Update)                 |                           |
| 1. Staff to review and update Fees                               | June - September 2020     |
| 2. Report to Budget Committee of the Whole                       | October 2020              |
| 3. Council Adoption                                              | October 2020              |
|                                                                  |                           |
| B. Ten Year Capital Forecast & Financial Sustainability Strategy |                           |
| 1. Presentation to Capital Sustainability Steering Committee     | June 2020                 |
| 2. Report to Budget Committee of the Whole                       | September 2020            |
| 3. Council Adoption                                              | September 2020            |
|                                                                  |                           |
| C. 2021 Capital Budget                                           |                           |
| 1. Staff preparation & Senior Management Review                  | July - Oct 2020           |
| 2. Budget Committee of the Whole deliberation                    | November 2020             |
| 3. Council Adoption                                              | November 2020             |
|                                                                  |                           |
| D. Operating Budget and Financial Outlook                        |                           |
| 1. Staff preparation & Senior Management Review                  | September - December 2020 |
| 2. Update to Budget Committee of the Whole                       | December 2020             |
| 3. Budget Committee of the Whole deliberation                    | January - February 2021   |
| 4. Council Adoption                                              | February 2021             |