	SRCFS 20.25	Change	SRCFS 21.03
Revenue Impact	(UN) / FAV		(UN) / FAV
Recreation Revenue Loss	(8,965,600)	(2,223,300)	(11,188,900)
Tax Penalties & Interest	(2,433,000)	-	(2,433,000)
Theatre - Revenue Loss	(1,841,700)	134,500	(1,707,200)
Investment Income	(875,000)	, -	(875,000)
Development Planning revenues	(370,100)	370,100	-
Tax & WWW Overdue Notices	(340,800)	, -	(340,800)
Parking Fines/Permits/AMPS	(420,100)	-	(420,100)
Parks Permits cancelled	(408,700)	-	(408,700)
Lottery/Marriage/FOI revenues	(107,200)	-	(107,200)
Fire Training revenue	(99,800)	-	(99,800)
Other revenues	(40,300)		(40,300)
Gross Revenue Impact Due to Covid	(15,902,300)	(1,718,700)	(17,621,000)
Expenditure Impact			
Recreation - Labour / Materials	6,997,500	122,800	7,120,300
Other Casual Wages	1,166,300	-	1,166,300
Utilities Hydro, Gas, Water	620,000	480,000	1,100,000
Theatre - Labour / Materials	1,241,700	(110,500)	1,131,200
Materials / Supplies Saved	268,900	(110,000)	268,900
Direct COVID-19 Costs	(256,000)	_	(256,000)
Direct COVID-19 Costs - Overtime	(447,400)	_	(447,400)
Gross Expense Impact Due to Covid	9,591,000	492,300	10,083,300
Total Not Deficit Due to COVID	(0.244.200)	(4.226.400)	(7.527.700)
Total Net Deficit Due to COVID	(6,311,300)	(1,226,400)	(7,537,700)
Actioned Deficit Mitigating Measures			
Hiring/Recruitment Freeze / Full-Time Gapping	2,555,300	1,137,400	3,692,700
Training and Conference Reduction	477,900	22,100	500,000
Operating Program Deferrals/Cancellations	392,700	-	392,700
DEL/Layoffs (Admin staff)	192,100	_	192,100
Post-BCW Mitigating Items	708,200	-	708,200
Total Actioned Mitigating Measures	4,326,200	1,159,500	5,485,700
	(4.005.400)	(22.222)	(2.252.222)
Net Surplus / (Deficit) Projected to Year End	(1,985,100)	(66,900)	(2,052,000)
Business as Usual (BAU) Items:			
PIL of Taxes - YRT (Orlando facility)	600,000	-	600,000
Waste Contract - Lower Contract rate	400,000	-	400,000
Waste Management Recovery RPRA update	200,000	-	200,000
Lake Wilcox Pay Parking - if in place July 1	80,000	170,000	250,000
Animal Services Contract savings	40,000	-	40,000
Development Engineering Reserve Draw	10,000	-	10,000
Other	10,000	-	10,000
Misc. Revenue (unsustainable budget)	(536,000)	- (000 000)	(536,000)
Assessment Appeals	(200,000)	(222,000)	(422,000)
BAU Items Surplus / (Deficit)	604,000	(52,000)	552,000
Total Surplus / (Deficit) Projected to Year End	(1,381,100)	(118,900)	(1,500,000)
Municipal Safe Restart Funding (Round 1)			4,131,900
Funding Remaining to be applied to 2021 Operating Pressure			2,631,900