

Appendix A – Operating Budget Pressures

	2020 Budget	Base	Legislated	Growth/Service Enhancements	Unsustainable Revenue Sources	2021 Draft Budget	Inc / (Dec) from 2020
Expenditures							
Personnel							
Personnel - Permanent	\$ 113,180,000	\$ 265,800	\$ -	\$ 138,400	\$ -	\$ 113,584,200	\$ 404,200
Personnel - Casual	10,596,200	(171,600)	113,700	-	-	10,538,300	(57,900)
	123,776,200	94,200	113,700	138,400	-	124,122,500	346,300
Non - Personnel							
Contracts / Services	22,970,100	(181,100)	-	125,000	-	22,914,000	(56,100)
Materials / Supplies	22,248,500	(117,600)	-	(56,000)	-	22,074,900	(173,600)
Other Expenditures	5,478,800	(85,100)	-	150,000	-	5,543,700	64,900
To Reserve & Reserve Funds	10,057,200	(624,600)	-	-	-	9,432,600	(624,600)
	60,754,600	(1,008,400)	-	219,000	-	59,965,200	(789,400)
Total Expenditures	\$ 184,530,800	\$ (914,200)	\$ 113,700	\$ 357,400	\$ -	\$ 184,087,700	\$ (443,100)
Revenues							
User Fees & Fines	(38,783,600)	(698,500)	-	-	-	(39,482,100)	(698,500)
Investment Income	(5,050,000)	-	-	-	850,000	(4,200,000)	850,000
Grants / Donations	(1,653,900)	(115,000)	-	-	-	(1,768,900)	(115,000)
From Reserve and Reserve Funds	(13,072,300)	1,315,600	-	375,000	150,000	(11,231,700)	1,840,600
From Other Internal Sources	(7,646,500)	38,600	-	-	-	(7,607,900)	38,600
Non-Taxation Revenue	(66,206,300)	540,700	-	375,000	1,000,000	(64,290,600)	1,915,700
Taxation	(118,324,500)	-	-	(1,472,600)	-	(119,797,100)	(1,472,600)
Total Revenues	\$ (184,530,800)	\$ 540,700	\$ -	\$ (1,097,600)	\$ 1,000,000	\$ (184,087,700)	\$ 443,100
Total Overall Levy Requirement	\$ -	\$ (373,500)	\$ 113,700	\$ (740,200)	\$ 1,000,000	\$ -	\$ -