

Staff Report for Council Meeting

Date of Meeting: October 23, 2024 Report Number: SRPBS.24.115

Department: Planning and Building Services

Division: Policy Planning

Subject: SRPBS.24.115 – Request for Direction –

Comprehensive Official Plan Update and

Secondary Plan Approach

Purpose:

To seek direction from Council regarding the completion of the City's Official Plan Update and future Secondary Plans for the East Beaver Creek Road/Highway 7 and Bathurst Street/Highway 7 mixed-use centres, and provide additional information on the impacts of initiating the East Beaver Creek Road/Highway 7 Area Secondary Plan in 2025.

Recommendation(s):

- a) That Staff Report SRPBS.24.115 be received;
- b) That the revised timeline to complete the Official Plan Update as set out in Appendix 'A' to SRPBS.24.115 be endorsed;
- That staff be directed to explore additional growth and intensification in the Regional Mixed-Use Corridor designation through increases to maximum densities and building heights;
- d) That Council provide direction to staff regarding the approach for the Secondary Plan for the area of East Beaver Creek Road and Highway 7;
- e) That staff be directed to commence the preparation of a comprehensive Secondary Plan for the area of Bathurst Street and Highway 7 in 2027, subject to budget approval through the 2027 Capital Budget process; and
- f) That the Mayor and City Clerk be authorized to execute any necessary documentation to give effect to consulting services contracts recommended in SRPBS.24.115, upon the recommendation of the Commissioner of Planning and Building Services.

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Contact Person(s):

- Brian DeFreitas, Senior Policy Planner, Extension 5431
- Phoebe Chow, Manager of Policy, Extension 2472
- Maria Flores, Director of Policy Planning, Extension 5438
- Gus Galanis, Commissioner of Planning and Building Services, Extension 2465

Report Approval:

All reports are electronically reviewed and/or approved by the Division Director, Treasurer (as required), City Solicitor (as required), Commissioner, and City Manager. Details of the reports approval are attached.

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Key Messages:

- The City has made significant strides and progress on its Official Plan Update ("OP Update"), with seven out of ten conformity amendments approved and in various stages of implementation;
- Since the OP Update work was initiated, there has been an unprecedented number
 of Provincial legislative changes, necessitating a recalibration of the approach to the
 completion of the OP Update;
- The remaining components of the OP Update will focus on addressing Provincial conformity requirements, consolidating York Region Official Plan ("ROP") policies into the City's Official Plan, and updating major policy areas.
- The comprehensive OP Update is anticipated to be completed by the end of Q2 of 2026;
- In order to facilitate the City's evolving city structure and to help meet the City's
 housing targets, staff are seeking Council's direction to review and update the height
 and density permissions for the Regional Mixed-Use Corridor designation through
 the OP Update; and,
- To complete the policy framework for all major centres and corridors, staff are requesting that Council direct staff to undertake the preparation of two additional Secondary Plans along Highway 7. One of the options is to begin the East Beaver Creek Local Centre Secondary Plan in 2026 and the Bathurst Local Centre Secondary Plan to begin in 2027.
- Should Council wish to initiate the East Beaver Creek Local Centre Secondary Plan a year earlier in 2025, additional staff resources and budget will be required to ensure that other statutory and high priority projects continue.

Background:

Why does the City's Official Plan need to be updated?

Pursuant to the *Planning Act*, policies in the City's Official Plan must have regard to matters of Provincial interest, be consistent with the *Provincial Policy Statement*, which will be renamed to *Provincial Planning Statement* after October 20, 2024, and conform to Provincial Plans that are in effect. In addition, Section 26 of the *Planning Act* requires municipalities to review and update Official Plans ("OPs") within 10 years of a new OP coming into effect, and every 5 years thereafter. This mandatory review ensures that OP policies remain relevant and reflect changes in Provincial Plans and legislation that may occur in and between update periods.

Status of the Official Plan Update and Accomplishments

The City's in-effect Official Plan ("City's OP") was adopted in July 2010. At the time, the City's OP ushered in a modern approach to urban intensification, consistent with conditions and expectations for growth and intensification within the City's urbanizing

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areas, with the objective of "building a new kind of urban" unique to Richmond Hill. Since then, the City's OP has been instrumental in guiding growth and development in Richmond Hill as the City transforms into an urban municipality.

The 10-year review of the City's OP pursuant to the *Planning Act* began in 2020. This OP Update has progressed through a multi-phased approach consisting of separate amendments that have been brought forward to Council for adoption in "batches". The City has made significant strides and progress on its OP Update which has included extensive community engagement. A total of 81 public and stakeholder consultation events have been undertaken, with over half of the engagements consisting of focused stakeholder meetings along with statutory meetings and open houses held in accordance with the requirements of the *Planning Act*.

To date, seven out of ten conformity amendments have been adopted and approved. Batches 1 and 2 of the OP Update which address the OP Vision, City Structure, Neighbourhoods and several mixed-use centres are now complete and in various stages of implementation as outlined in Table 1 below:

Table 1 Batch 1 and Batch 2 Official Plan Amendment ("OPA") Status

| Batch # | Official Plan Amendment No. | Status |
|---------|---|---|
| Batch 1 | OPA 18.2 – Leslie Street Institutional Area | Approved December 2020 In-effect |
| Batch 1 | OPA 18.3 - Vision and City Structure | Approved August 2022 In-effect city-wide with the exception of one appeal which has been scoped site-specifically |
| Batch 1 | OPA 18.4 – Neighbourhoods | Approved August 2022 In-effect city-wide with the exception of one appeal which has been scoped site-specifically |
| Batch 2 | OPA 18.5 – Yonge/16 th -Carrville Key Development Area | Approved March 2024 Under appeal, Ontario Land Tribunal (OLT) Case Management Conference scheduled for September 2024 |
| Batch 2 | OPA 18.6 – Village Local Centre | Approved March 2024 Under appeal, OLT Case Management Conference held on August 2024 |
| Batch 2 | OPA 18.7 – Newkirk Local Centre | Approved March 2024 In-effect |
| Batch 2 | OPA 18.8 – Oak Ridges Local Centre | Approved March 2024 Under appeal, OLT Case Management Conference held on August 2024 |

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The final batch of amendments to complete the OP Update was targeted for completion in Q1 2025. This last batch of conformity requirements was to be implemented through three Official Plan Amendments related to Employment Areas, Protected Major Transit Station Areas ("PMTSAs") and other housekeeping and technical changes to bring the 2010 OP into conformity with Provincial and Regional policies.

As a result of shifting Provincial policies and constant changes to legislation, staff have had to recalibrate the OP Update approach and timeline to address the remaining key policy areas comprehensively. The remaining policy areas to be updated are discussed in more detail later in this report.

Changing Circumstances and Policy Drivers Affecting the OP Update

There have been significant changes to the municipal planning landscape since the commencement of the OP Update. The City, alongside other municipalities in Ontario, have had to respond to an unprecedented number of Provincial legislative changes including to the *Planning Act*. Some of the changes have involved proposed policies, while others have included the enactment, repeal and/or reversal of Provincial direction within a short timeframe.

Since 2019, there have been seven omnibus and planning-related legislative bills introduced by the Province affecting municipal land use planning (Bills 108, 109, 23, 97, 150, 162, and 185). The majority of these changes have come into effect within the last two years along with various other statute amendments and regulations affecting municipalities. Legislative changes under Ontario's Provincial policy-led planning system are complex and require considerable time and effort to review and to assess the impacts on the City's policy framework. Each time there is a change in Provincial legislation or policy, staff need to ensure current OP Update work is modified (as necessary) to ensure conformity with Provincial changes. In some cases, this has required staff to reevaluate previous analysis necessitating the involvement of multiple City departments and additional resources.

The Removal of Regional Planning Authority

On June 6, 2024, Bill 185 (*Cutting Red Tape to Build More Homes Act*) received Royal Assent bringing into effect a series of changes to the *Planning Act* as outlined in a memo to Council dated May 8, 2024. One of the changes that directly impacted the OP Update is the removal of planning responsibilities from the Regional municipalities of Peel, Halton and York. Effective July 1, 2024, these Regions no longer have planning responsibilities under the *Planning Act* and are no longer approval authorities of local municipal Official Plans. To that end, York Region is no longer the approval authority of the City's Official Plan, and the York Region Official Plan 2022 ("ROP") is now deemed to be an Official Plan of the City of Richmond Hill.

The removal of Regional planning authority is a consequential change that has necessitated that staff undertake a comprehensive review to consolidate applicable policies from the ROP into the City's OP, including modifications that were introduced in

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the past nine months through Bills 150, 162 and 185. These changes have not yet been incorporated into the City's OP but are under review by City staff as part of the OP Update.

Provincial Planning Statement, 2024

On April 12, 2024, the Province released draft updates to the proposed *Provincial Planning Statement* ("PPS 2024") which was initially released for comment in April 2023. On August 20, 2024, the Province released the final PPS 2024 which took effect on October 20, 2024. The PPS 2024 repealed and replaced the Provincial Policy Statement 2020 and the Growth Plan for the Greater Golden Horseshoe ("Growth Plan") with one streamlined Provincial planning document. All planning decisions must be consistent with the PPS 2024.

Until recently, it was not known when the proposed PPS 2024 would be approved which has resulted in considerable delays in the update of several policy areas. This uncertainty has posed challenges for the completion of the OP Update due to significant changes in some policy direction. Among the more notable changes were policies related to Settlement Area boundary expansions and Employment Land conversions which were intended to speed up housing supply but would result in major impacts to how growth is managed.

Accelerated Demand for Supply of Housing

Another important set of changes to consider since the adoption of the 2010 OP is Richmond Hill's changing urban context and the increased demand for housing, especially more affordable housing supply. Changes in development and market conditions have shifted rapidly in the past 10 to 15 years favouring more mixed-use, transit-oriented, compact forms of development. All levels of government continue to commit to increasing the supply of housing, including affordable housing, to ensure there is a diverse supply that meet the needs of different income levels. To that end, municipalities are now required to plan for intensification around Major Transit Station Areas and are committing to building more homes faster while developing strategies to increase housing affordability in line with Provincial and Federal housing priorities. The need to accelerate and provide more housing is a major policy driver for all levels of government and is a key input to the OP Update.

Discussion:

The following sections provide additional details on major policy areas and pressure points impacting the OP Update. It also summarizes how staff intend to complete the comprehensive OP Update and proposed Secondary Plans. A section outlining the implications of advancing the timing of the proposed East Beaver Creek Local Centre Secondary Plan is also included in response to a Council motion.

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Revised Comprehensive OP Update Completion Timeline

As previously mentioned in this report, there have been frequent and numerous legislative changes which require staff to recalibrate the OP Update approach and timeline. This recalibration will focus on addressing conformity requirements and responding to major policy areas and pressure points as described in this report. Based on this approach, staff are recommending a revised timeline to complete the comprehensive OP Update which is set out in Appendix 'A' to this report.

The revised timeline anticipates completion of the comprehensive OP Update towards the end of Q2 2026. The remaining matters to be addressed will be brought forward to Council in one consolidated conformity amendment, as opposed to separate amendments in batches as initially envisioned. This is meant to reduce public consultation and engagement fatigue, and to ensure efficiency in the policy formulation process. It also helps to avoid future capacity issues as a result of appeals from previous amendments while staff are still working to complete the next set of policy updates. The revised timeline accounts for the time and effort required to carry out the following remaining scope of work, which includes the following:

- 1. Include any modifications and/or new directions introduced through Provincial legislation (Bills 150, 162 and 185) into the City's OP;
- 2. Review, integrate and merge appropriate policies from the ROP into the City's OP;
- Complete conformity updates to the City's OP to address major policy areas of Employment, Protected Major Transit Station Areas ("PMTSAs") and other housekeeping and technical changes, as described in the Key Directions Report; and
- Analyze the Regional Mixed-Use Corridor designated lands within PMTSAs and consider changes to corridor permissions related to height and density to bring the same inline with current high-density trends.

Comprehensive OP Update Scope of Work

Addressing Recent Planning Legislation Changes and Integration of the York Region Official Plan

As previously mentioned in this report, York Region became an upper-tier municipality without planning responsibility effective July 1, 2024 and the ROP is now deemed to be an Official Plan of the City. This means the City is operating with two in-force Official Plans at the same time. Under the *Planning Act*, the ROP will continue to remain in effect until the City decides to formally revoke or amend the Plan to provide otherwise.

Through the comprehensive OP Update, staff will carry forward all appropriate in-effect ROP policies into the City's OP. This will ensure there is one central working document as the basis for further updates to the OP.

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Addressing Major Policy Area Conformity (Employment, Major Transit Station Areas and Other Technical Changes):

As noted in the Council endorsed Key Directions Report ¹, the City's OP will need to be updated to address a number of policy themes to ensure conformity with the ROP and Provincial policies. Several of these policy themes have already been addressed through updates to the City's OP Vision, City Structure and Neighbourhoods as well as updates to four of the City's mixed-use centres. The remaining policy themes to be addressed in this comprehensive OP amendment include Employment, PMTSAs and other necessary technical changes to the OP.

With respect to Employment Area policies, updates will address City Plan Key Directions which aim to attract and retain businesses in Richmond Hill's business parks, reflect lands that have been converted from employment, and to implement employment area direction provided in the ROP. Since a new PPS 2024 recently came into effect, the comprehensive OP Update will reflect the applicable definition of permitted uses in Employment Areas in the OP amendment.

With respect to PMTSAs, the comprehensive OP Update will identify the 17 Provincially approved PMTSAs and their respective minimum density targets as set out in the ROP in the City's OP. The OP Update will also include intensification policies for all PMTSAs in accordance with the new PPS 2024 and the ROP.

Housekeeping/technical changes will include updates to mapping, population and employment projections, definitions, and conformity updates with respect to affordable housing, climate change, prime agricultural lands, aggregates, wildland fire, excess soil, and engagement with Indigenous communities.

Regional Mixed-Use Corridor Analysis

The Yonge Street and Highway 7 Regional Corridors are key elements of the City's urban structure. These two corridors support various mixed-use centres by providing connections, continuity, and transition between centres, and form a cohesive network of mixed-use lands that serve the broader community and Region as a whole. The corridors are also a primary focus for where growth and intensification are directed in support of the bus rapid transit service that operates along their length. With recent changes in Provincial direction, some sections of the corridor now fall within or are adjacent to a PMTSA.

The City's OP designates lands along the various segments of the Yonge Street and Highway 7 Regional Corridors as "Regional Mixed-Use Corridor". In keeping with the approved City Structure, these lands are intended to support a broad range and mix of uses and high-density mixed-use development in a compact form along linear stretches of the corridors but to a lesser degree than the major mixed-use centres. The Regional Mixed-Use Corridor designation does not apply across the entire length of the corridors

¹ Refer to Agenda Item 13.3, Council Meeting (C#04-22) February 9, 2022,

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and the policies of the City's OP recognize that the character of development will not be uniform along all segments.

To guide intensification, the City's OP sets out permissions related to maximum building heights (represented in storeys) and maximum densities (represented in Floor Space Index "FSI") as outlined in Table 2 below. These permissions have been in place since the adoption of the City's OP in 2010 and, while they have served the City well in ushering in a modern era of high-density residential development, they are due for a review.

Regional Mixed-Use Corridor Designation: Summary of Official Plan Building Height and Density Permissions

Table 2 Regional Mixed Use Corridor Maximum Height and Maximum Density

| Regional Corridor | From: | То: | Maximum Height (storeys) ² | Maximum Density (FSI)2 |
|----------------------|---------------|------------------|---|------------------------------|
| Yonge Street | Townwood Dr. | Silver Maple Rd. | 6 storeys | 2.0 FSI |
| Yonge Street | Bernard KDA | Townwood Dr. | 8 storeys | 2.0 FSI |
| Yonge Street | Levendale Rd. | Bernard KDA | 15 storeys | 2.0 FSI |
| Yonge Street | Highway 7 | Levendale Rd. | 15 storeys | 2.5 FSI |
| Highway 7 | Doncrest Rd. | Valleymede Dr. | 11 storeys | 2.5 FSI |

Given the important role of the Regional Mixed-Use Corridors from both growth management and intensification perspectives, it is important to keep the Regional Mixed-Use Corridor policies current and reflective of the City's need to guide development in a comprehensive and coordinated manner. Staff note that over the last decade the City has continued to experience significant development pressure along the Regional Mixed-Use Corridors for greater building heights and densities. A growing number of developments have been approved site-specifically and have been granted building heights and densities that greatly exceed the thresholds established in the City's OP.

From a growth management and infrastructure planning perspective, current density permissions in the Regional Mixed-Use Corridor designation are sufficient to meet the City's population forecast, and when coupled with planned growth identified for the Richmond Hill Centre, Key Development Areas and Local Centres, there is enough land designated in the City Structure to achieve and exceed the intensification objectives set out by the Province and York Region. However, recent development approvals seem to suggest the current OP height and density regime may no longer be reflective of current industry trends respecting high density development along rapid transit corridors.

² Maximum figures represent current permissions set out in the Richmond Hill Official Plan 2010, as amended.

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Allowing developments to exceed the established thresholds set out in the City's OP on a site-by-site basis can pose risks for infrastructure demand and may require developments to be paused temporarily or phased until such time as improvements to infrastructure are in place. Proponents of intensification are required to submit supporting studies for all site-specific development applications in support of development; however, since these studies are prepared on a site-specific basis over many years, the cumulative impacts of these developments over time may not be fully recognized without a comprehensive assessment. On this basis, it is recommended that Council direct staff to undertake an update of the established height and density thresholds in the Regional Mixed-Use Corridor and that any increases be assessed comprehensively through the OP Update to understand cumulative impacts on the City's infrastructure. Thresholds should also factor in recent development pressure and consider the local context.

A review of Regional Mixed-Use Corridor permissions will require an update to the OP growth forecast. Potential unit yields resulting from the height and density review will need to be generated and modelled to understand if there are any transportation and water and wastewater infrastructure impacts. In that regard, staff recommend that Council direct staff to retain qualified consultants to update the City's growth forecast, and to model growth impacts resulting from the corridor intensification review. Where revisions are recommended to update the maximum height and density permissions in the OP, they will be included in the comprehensive OP amendment. The cost associated with conducting the additional assessment for each component of the Regional Mixed-Use Corridor analysis along with the timing and funding source for each are outlined in Table 3 below.

Table 3 Costs Associated with the Regional Mixed-Use Corridor Analysis

| Regional Mixed-Use Corridor Analysis to be completed in 2025 | | |
|--|------------------|---|
| Component | Estimated Amount | Funding Source |
| Planning – Growth Management Forecast Update | \$70,000 | Funded from existing capital project approved through 2023 Capital Project Financial Status process |
| Transportation Sensitivity Analysis | \$200,000 | Funded from existing capital project approved through 2023 Capital Project Financial Status process |
| Water/Wastewater Sensitivity Analysis | \$300,000 | Funded from existing capital project approved through 2023 Capital Project Financial Status process |
| Total | | \$570,000 |

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Highway 7 Secondary Plans (East Beaver Creek Road and Bathurst Street)

Official Plan Amendment 18.3 added a new vision statement for the OP and updated the City Structure to include two new mixed-use centres along Highway 7 at the East Beaver Creek Road and Bathurst Street intersections. The Key Directions Report endorsed by Council recommended that each area be planned comprehensively as future amendments to the OP, in recognition of their location within PMTSAs. Staff request that Council direct staff to retain qualified consultants to develop two Secondary Plans for East Beaver Creek Road and Highway 7 and Bathurst Street and Highway 7 Local Centres. Qualified planning and engineering consultants will need to be retained to support the Policy Planning Division and Infrastructure Planning and Development Engineering Division meeting these objectives so that both Divisions can continue to maintain services levels and fulfill commitments with respect to other corporate priorities and projects. The estimated cost for completing these two Secondary Plans along with the timing and funding source for each component are detailed in Table 4 below.

Table 4 Estimated Costs Associated with the Two New Secondary Plans

| Component | Estimated Amount (in 2024 dollars) | Funding Source | |
|---|--|--|--|
| East Beaver Creek Road and | East Beaver Creek Road and Highway 7 Secondary Plan to begin in 2026 | | |
| Planning Consulting Services | \$270,000 | To be funded from the Development Charges Reserve Fund through 2026 Capital Budget request | |
| Transportation Sensitivity Analysis | \$200,000 | Funded from the Development Charges Reserve Fund | |
| Stormwater/Water/Wastewater Sensitivity Analysis | \$275,000 | Funded from the Development Charges Reserve Fund | |
| Total Estimated Cost | | \$745,000 | |
| Bathurst Street and Highway | 7 Secondary | Plan to begin in 2027 | |
| Planning Consulting Services | \$360,000 | To be funded from the Development Charges Reserve Fund through 2027 Capital Budget request | |
| Transportation Sensitivity Analysis | \$200,000 | Funded from the Development Charges Reserve Fund | |
| Stormwater/Water/Wastewater Sensitivity Analysis | \$175,000 | Funded from the Development Charges Reserve Fund | |
| Total Estimated Cost | | \$735,000 | |

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East Beaver Creek Road and Highway 7

With respect to the East Beaver Creek Road and Highway 7 mixed-use centre, a Secondary Plan will be required to consider land use changes in the area. The Secondary Plan will need to account for lands that have been converted from Employment and properly plan for infrastructure, roads and parkland requirements. In addition, development of the Secondary Plan will also need to acknowledge the existing mixed-use condition of the area which includes both residential and employment uses within a formerly well-established segment of the Beaver Creek business park and PMTSAs shared with the City of Markham. This will require more significant modelling, technical analysis and public and stakeholder consultation to develop policy and mapping that will appropriately guide future development to address both current and future conditions and development pressure.

At the time of writing this report, there is an Official Plan Amendment (OPA) application under review for 650 Highway 7 East, which is located within the Secondary Plan area. The applicant is proposing a significant redevelopment of the lands currently occupied by the Sheraton Parkway Toronto North Hotel and Convention Centre. The proposed heights and densities are at a scale that are contemplated within the City's Key Development Areas, which is not contemplated in this area of the City at this time, and comprehensive planning for the Local Centre designation for this area has not yet been initiated. As such, this area would therefore benefit from having an updated policy framework that is advanced expeditiously to guide redevelopment proposals such as the current application under review by the City and any other forthcoming development proposals. Before a framework can be completed, the City will need to assess the cumulative impacts of growth in this area on City infrastructure.

Bathurst Street and Highway 7

With respect to the Bathurst and Highway 7 mixed-use centre, a Secondary Plan will also be needed to consider changes to the land use designations in the area, and to properly plan for infrastructure including roads, parks, and open space. Presently, the City's OP envisions this area to remain as a place for recreational uses and natural heritage protection in accordance with the Province's *Parkway Belt West Plan* (PBWP); however, several site-specific requests to remove lands from the PBWP have been approved by the Province since 2020. Comprehensive planning for the area can only advance should the Minister of Municipal Affairs and Housing amend the PBWP to remove all lands in this Centre from the PBWP area. Given that a forthcoming Official Plan Amendment would be proposing a significant shift in land use by redesignating lands that are removed from PBWP, additional consultation, technical studies and analysis will be required. There are also active development applications proposed in this centre that would benefit from an updated policy framework to guide future developments.

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Implications of Initiating the East Beaver Creek Local Centre Secondary Plan in 2025

A previous version of this staff report, SRPBS. 24.078, was brought forward to Council for endorsement at the October 2, 2024 Committee of the Whole. At the meeting, the Committee deferred the matter and directed staff to prepare a Memo for the October 9th Council meeting which outlined the potential policy, technical and staffing/resource implications of excluding the Sheraton Parkway lands from the OP Update and Secondary Plan processes (see Appendix 'B').

As outlined in the October 9, 2024 Memo to Council, an OPA application was submitted in 2023 to redevelop the Sheraton Parkway lands to a maximum site-specific density of 7.0 FSI and building heights ranging from 29 to 49 storeys. In contrast, policies for the existing Local Centres in the Richmond Hill permit densities in the general range of 1.0 FSI to 3.0 FSI and maximum building heights ranging from 15 to 20 storeys. The Memo highlighted two major policy implications pertinent to the issue being discussed:

- Council approved the East Beaver Creek/Hwy 7 area as a Local Centre and it can only be redesignated through a comprehensive review (such as an OP Update or Secondary Plan), and
- the need for a comprehensive Secondary Plan process for the East Beaver Creek/Hwy 7 Area.

Following discussion at the October 9th Council meeting, a Council motion referred staff report SRPBS.24.078 back to staff to provide additional information on the staffing and financial implications of initiating the East Beaver Creek Local Centre Secondary Plan (EBC Secondary Plan) one year earlier in 2025.

It should be noted that whether the EBC Secondary Plan begins in 2025 or 2026, the cost of consultants and technical studies remains the same as identified in the report. The timing of the original workplan as shown in Appendix 'A' was designed to utilize existing staffing resources from applicable divisions to work with the consulting team and to minimize overlap between competing statutory and corporate priorities. Should Council direct staff to begin the EBC Secondary Plan in 2025, staff have outlined the following three scenarios for Council's consideration.

Scenario A: Pause or Delay Other Key Projects

Under the existing staff complement, it would be impossible to complete the EBC Secondary Plan without compromising key projects already underway or required to be underway in 2025/2026, which include but are not limited to:

Policy Section

- a) comprehensive Official Plan Conformity Update to conform with statutory requirements as discussed in this staff report;
- b) defense of Batch 1 and Batch 2 OPAs at the Ontario Land Tribunal. In particular, two of the three Batch 2 OPA appeals relating to the Yonge/16th KDA and Village

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- Local Centre directly affect the timing of completing the zoning by-laws for those areas, which is tied to the Housing Accelerator Fund (HAF) agreement;
- c) implementation of HAF agreement initiatives such as the Community Improvement Plan for Affordable Housing and Sustainable Design, concierge program, surplus lands, development approval process improvements, and more;

Urban Design/Heritage

- d) review and update of the City-wide Urban Design Guidelines;
- e) review and update of the City's Public Art Policy;

Parks and Natural Heritage Planning

- f) Tennis-Pickleball Strategy;
- g) Civic Lands Interim Passive Park Plan;

Infrastructure Planning Section

- h) Stormwater Master Plan;
- i) Water Master Plan;
- j) Wastewater Master Plan;
- k) Drainage studies needed to support road reconstruction projects for Coons Road/Cynthia Crescent, Elm Grove Ave, Rockport Crescent, and Rumble Avenue/Chassie Court;

Transportation Section

- I) Micromobility Strategy;
- m) Electric Vehicle Charging Strategy;
- n) Standards Update Phase 2;
- o) Feasibility Studies for Crosby Avenue/Redstone Road/Shirley Drive/Boake Trail, High Tech Road, and Weldrick Road/Headford Avenue/Orlando Avenue;
- p) Environmental Assessment for the Yonge Street North-South Road;

All Sections

q) Comprehensive Zoning By-law.

In addition to the abovementioned City projects, if existing staff were reassigned to undertake the EBC Secondary Plan, there will also be negative impacts on staffs' ability to maintain existing service levels in providing comments on development applications and completing the Development Services Review streamlining improvements.

Should Council choose to pause or delay any of the abovementioned projects to advance the EBC Secondary Plan to 2025, staff request direction from Council on which projects from each of the lead and participating sections (Policy, Infrastructure Planning, Transportation, Urban Design, Parks and Natural Heritage Planning) will be paused or delayed. However, it should be noted that a number of these projects are to address legislative and/or HAF agreement requirements. In addition, a number of projects noted above have connections to future projects that would result in other project deferrals in

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the future and would impact the delivery of the City's capital program. As such, delaying them may result in significant consequences.

Scenario B: Approve Additional Funding to Hire Professional Staff Dedicated to the East Beaver Creek Secondary Plan for Two Years

To continue the abovementioned priorities and to be able to advance the East Beaver Creek Local Centre Secondary Plan to 2025 to run concurrently, the Policy Planning, Infrastructure Planning and Development Engineering Divisions will each need to hire Project Managers to manage the Secondary Plan, and two additional contract positions as outlined in Table 5.

It is important to note that the multi-year work plan originally proposed in this report (Appendix A) was based on existing staff resources with no consideration for adding staff due to budget constraints. The project timelines for the Secondary Plan reflected the timing of consultant work on the reports but did not outline the time required for staff to prepare background material, Terms of Reference and procurement of the consultants prior to project kick-off, nor did it reflect the staff time anticipated to defend the completed Secondary Plans from appeals.

Although the original workplan is not optimal, in particular as it relates to the Policy Planning section whose work on the OP Update has been significantly constrained with the rapidly changing legislative landscape in the last two years, it is a responsible approach to meeting the City's legislative and community planning obligations with the limited resources and staff capacity available.

The benefit of additional resources, as identified in this option, is that it would allow key components of the workplan to move forward concurrently in a more ideal timeframe while ensuring capacity in the affected divisions to maintain existing service delivery levels. It should be noted that even with additional resources allocated for staffing, recruitment challenges still remain as a potential risk. In this regard, the planning and engineering industries have been experiencing a shortage of professional planners and engineers, particularly at the senior level, and recruitment for contract positions for senior positions have been particularly difficult.

Table 5 Additional Staffing and Associated Costs for the EBC Secondary Plan

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| Position | Main Responsibilities | Funding |
|---|--|--|
| Project Manager – Policy | dedicated staff and primary contact for the Secondary Plan project work directly with the Secondary Plan consultant team to deliver the project on time, in scope, and within budget review and comment on all deliverables such as background reports, discussion papers, draft Secondary Plan, final Secondary Plan coordinate with all City departments and external agencies to provide technical feedback to the Secondary Plan consultant team work with the Secondary Plan consultant team and staff to coordinate the public and stakeholder consultation | \$355,000 2-yr contract |
| Project Manager – Infrastructure Planning | work directly with the servicing engineering consultant team to deliver the project on time, in scope, and within budget work with the Secondary Plan consultant team in all stormwater/water/wastewater analyses, modeling, and develop/review all servicing and infrastructure-related policies for the Secondary Plan review and comment on all deliverables such as background reports, discussion papers, draft Secondary Plan, final Secondary Plan work with Secondary Plan consultant team and staff during the development of the public consultation materials, attend public and stakeholder consultation sessions | \$265,000 18-month- contract |
| Project Manager – Transportation | work directly with the transportation engineering consultant team to deliver the project on time, in scope, and within budget work with the Secondary Plan consultant team in all transportation analyses, modeling, and develop/review all transportation-related policies for the Secondary Plan review and comment on all deliverables such as background reports, discussion papers, draft Secondary Plan, final Secondary Plan work with Secondary Plan consultant team and staff during the development of the public consultation materials, attend public and stakeholder consultation sessions | \$265,000 18-month-contract |
| Senior Planner - Parks | work with the Secondary Plan consultant team in developing parks planning and natural heritage policies for the Secondary Plan area | \$ 100,000 Extend an existing contract by eight months |

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| Senior Urban Designer | develop Urban Design policies/guidelines for the Secondary Plan area | \$ 310,000 2-year contract |
|--------------------------|--|-----------------------------------|
| (To be funded fror | Cost Required for Additional Staff In the Development Charges Reserve Fund through I of the EBC Secondary Plan Capital Budget) | \$1,295,000 |

It should be noted that all of the abovementioned costs include equipment and benefits, where applicable. In summary, in addition to the consultant fees of \$745,000, an additional \$1.295 million will be required to hire additional staff for the EBC Secondary Plan project (total of \$2,040,000).

Scenario C: Work Through the Site-Specific Development Application at the OLT

Alternatively, if Council were to proceed with the original timeframe and Sheraton Parkway Toronto North Hotel and Convention Centre were to appeal its site-specific OPA application for non-decision within the statutory timeframe, the City will be faced with a contested hearing at the OLT. The cost of OLT hearings is significant. Each case is different depending on the length of the hearing, which is determined by a number of factors such as the number of issues that need to be addressed, number of parties involved, expert witnesses required and more. Multi-party Secondary Plan appeals could last years and cost hundreds of thousands of dollars or more, along with the draw on existing staff resources unless outside professional resources are also retained.

Once an application is appealed to the OLT, Council is no longer the approval authority and the decision of the OLT is final. The decision could result in setting a precedent that would not necessarily take into consideration the broader planning and infrastructure implications of the EBC area and significantly alter the vision Council may have for this area. For example, as indicated in the Council endorsed Key Directions Report, two of the key directions for the EBC area include direction to "provide amenities that support existing and future residents and continue to provide services that support the broader employment area" and "provide a gateway function at the southeast corner of the City". Both key directions must be planned in a comprehensive manner. Despite the high cost of defending the City's position at the OLT, in this particular case, it would only serve to address one site-specific application. Additional time, effort, and resources will still be required to complete the planning framework for the remainder of the EBC area in a comprehensive manner.

Financial Implications:

As noted in Table 3, should Council direct staff to explore height and density permissions in the Regional Mixed-Use Corridor designation as outlined in this report, the cost to complete the 2025 Regional Mixed-Use Corridor analysis (\$570,000) can be facilitated through existing approved capital budgets for additional OP Update work and associated transportation and servicing sensitivity analysis. The total estimated costs to facilitate EBC Secondary Plan in 2026 (\$745,000) and the Bathurst Street and Highway

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7 Secondary Plan in 2027 (\$735,000) will be funded through Development Charges Reserve Fund.

As directed by Council at its meeting on October 9, 2024, staff have outlined the financial and staffing implications in this report and are recommending the following options for Council's consideration.

Option 1 – EBC Secondary Plan to begin in 2026 (original approach)

Should Council choose to direct staff to initiate the EBC Secondary Plan in 2026 as shown in Appendix 'A' to this staff report, staff recommend that Council move recommendations a), b), c), e) and f) and the following revised recommendation d):

"That staff be directed to commence the preparation of a comprehensive Secondary Plan for the area of East Beaver Creek Road and Highway 7 in 2026, subject to budget approval through the 2026 Capital Budget process;"

Option 2 – EBC Secondary Plan to begin in 2025 and pausing/delaying existing projects (Scenario A)

Should Council direct staff to advance the EBC Secondary Plan in 2025 under Scenario A as discussed in this report, staff recommend that Council move recommendations a), c), e) and f) and the following revised recommendation b):

"That the revised timeline to complete the Official Plan Update as set out in Appendix 'A' to SRPBS.24.115 be endorsed, save and except the timeline for the East Beaver Creek Road and Highway Secondary Plan;"

and move the following revised recommendation d):

"That staff be directed to commence the preparation of a comprehensive Secondary Plan for the area of East Beaver Creek Road and Highway 7 in 2025, and that Council approve a budget of \$745,000 to be funded through the Development Charges Reserve Fund to hire consultants as discussed in this staff report, and the following projects and studies be deferred until the completion of the Secondary Plan: (Council to identify list of projects from each section to be delayed);"

Option 3 - EBC Secondary Plan to begin in 2025 with additional staffing (Scenario B)

Should Council direct staff to advance the EBC Secondary Plan in 2025 under Scenario B as discussed in this report, staff recommend that Council move recommendations a), c), e) and f), move the following revised recommendation b)

"That the revised timeline to complete the Official Plan Update as set out in Appendix 'A' to SRPBS.24.115 be endorsed, save and except the timeline for the East Beaver Creek Road and Highway Secondary Plan;"

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and move the following revised recommendation d):

"That staff be directed to commence the preparation of a comprehensive Secondary Plan for the area of East Beaver Creek Road and Highway 7 in 2025 and a total of \$2,040,000 be approved for the East Beaver Creek Road and Highway 7 Secondary Plan capital project to be funded from Development Charges Reserve Fund;"

Relationship to Strategic Plan 2024-2027:

The completion of the City's Official Plan Update relates to Pillar 1 of the City's Strategic Plan: Growing a Livable, Sustainable Community. The City's Official Plan supports this pillar specifically by managing growth comprehensively which enables choice and connections for the City, its residents and businesses now and in the future.

Attachments:

The following attached documents may include scanned images of appendixes, maps and photographs. All attachments have been reviewed and made accessible. If you require an alternative format please call the contact person listed in this document.

- Appendix 'A' Revised Comprehensive Official Plan Update Completion Timeline
- Appendix 'B' Memorandum to Council dated October 9, 2024, regarding "Potential Implications of Excluding 600 and 650 Highway 7 East and 9005 Leslie Street from the Comprehensive Official Plan Update and East Beaver Creek/Hwy 7 Secondary Plan Processes"

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Report Approval Details

| Document Title: | SRPBS.24.115_Comprehensive Official Plan Update and |
|----------------------|--|
| | Secondary Plan Approach.docx |
| A44 I | Appropriate A. O.D. Timeline A.O.D.A. Fineline dunds |
| Attachments: | - Appendix 1_OP_Timeline_AODA Finalized.pdf |
| | - Appendix B_Memo to Council_OP Update_Sheraton |
| | V3_signed - AODA.pdf |
| | |
| Final Approval Date: | Oct 22, 2024 |
| | |

This report and all of its attachments were approved and signed as outlined below:

Maria Flores - Oct 22, 2024 - 11:01 AM

Gigi Li - Oct 22, 2024 - 11:02 AM

Gus Galanis on behalf of Darlene Joslin - Oct 22, 2024 - 11:03 AM