



Staff Report for Budget Committee of the Whole Meeting

Date of Meeting: November 19, 2024

Report Number: SRCFS.24.056

Department: Corporate and Financial Services

Division: Financial Services

Subject: **SRCFS.24.056 - 2025 Draft Capital Budget and 9 Year Forecast**

Purpose:

To provide Council with the 2025 Draft Capital Budget and Forecast for the Capital program reflective of Council's Strategic Plan 2024-2027.

Recommendation(s):

- a) That Budget Committee of the Whole recommends that the Mayor submit, for Council's review, a 2025 Capital Budget that includes the following:
 - i. A 2025 Capital Budget in the amount of \$86,665,200 that includes project management and overhead costs as identified in Appendix "B" of SRCFS.24.056, funded from those sources identified in Appendix "C" of SRCFS.24.056;
 - ii. Contingent 2025 Capital Budget pending approval of grant funding, for projects listed and funded from those sources identified in Appendix "D" of SRCFS.24.056;
 - iii. Projects in the amount of \$41,885,500 that require Capital Budget Authority to manage commitments for 2026 and to award multi-year procurement contracts as identified in Appendix "E" of SRCFS.24.056

- b) That Budget Committee of the Whole recommends that Council receive for information purposes the 2026-2034 Capital Forecast as identified in Appendix "F" of SRCFS.24.056, in the amount of \$1,731,177,600 that includes project management and overhead costs.

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Report Approval:

All reports are electronically reviewed and/or approved by the Division Director, Treasurer (as required), City Solicitor (as required), Commissioner, and City Manager. Details of the reports approval are attached.

Key Messages:

- The 2025 Draft Capital Budget and the 2026-2034 Capital Forecast were developed through a rigorous process that includes long-term capital sustainability, risk assessment, and prioritization. This ensures that the City's infrastructure investments are aligned with Council's strategic priorities and the evolving needs of the community.
- The 2025 draft Capital Budget proposes **\$86.7 million** in capital investments, including major projects in roadway systems, parks, recreational facilities, and water distribution improvements. These investments are crucial for enhancing transportation efficiency, community services, and environmental sustainability.
- Included in the 2025 draft Capital Budget is **\$41.9 million** of Capital Budget Authority (CBA) projects, spanning from 2025 to 2026. These multi-year projects are budgeted based on anticipated cash flows, representing a multi-year financial commitment necessary to complete large-scale projects.
- The 2026-2034 Capital Forecast presents a comprehensive plan for future infrastructure investments, amounting to **\$1.7 billion**. This forecast is grounded in a thorough review of long-term Master Plans and the Financial Sustainability Strategy, and it is continuously refined to incorporate new information and adapt to changing priorities.

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Background:

The City of Richmond Hill is one of over 5,600 municipalities in Canada and one of over 440 municipalities in Ontario that own, manage, and maintain an asset portfolio. These assets are managed on behalf of Council and residents, and include:

- Award-winning community centres, pools, arena, parks, playgrounds, and trails;
- Highly valued libraries;
- A state-of-the-art theatre;
- Critical community connectivity infrastructure such as roads, sidewalks, sanitary and storm sewers and watermains; and
- Assets to support service delivery such as, fleet, emergency vehicles, safety, and security facilities (fire station), office and operational spaces, furniture, fixtures, equipment, and information technology systems.

The Capital Budget and Forecast outlines the City of Richmond Hill's capital investment priorities, encompassing new development and revitalization of existing infrastructure. These investments are essential to ensure the effective delivery of municipal services.

The future direction for the City of Richmond Hill is established in the Official Plan as well as the 2024-2027 Strategic Plan. These documents set the foundation to guide the future growth, development, and objectives of the City.

Richmond Hill's 2024-2027 Strategic Plan sets out our vision as "A vibrant and inclusive city of neighbors." The plan sets out priorities and actions to achieve this vision under three pillars: Pillar 1: Growing a Livable, Sustainable Community; Pillar 2: Focusing on People; and Pillar 3: Strengthening our Foundations. Notably, one of the priorities from Pillar 3 is "Make decisions that are evidence based and data driven to enable the City's long term financial sustainability, as well as social, environmental, and economic sustainability".

The City's Official Plan guides how land is used, and where growth and development will take place in our City. It provides "direction for growth, balancing change in the City with protection of what is valued from the past, truly blending the old and the new" while seeking to "Build a new kind of urban" supported by community asset investments, partnerships, policies and supporting implementation vehicles. These key directions align with Council approved plans and strategies (for example, transportation, pedestrian and cycling infrastructure, parks and recreation, and culture) as well as departmental plans.

Various plans and strategies are in place to support the vision and ensure that residents are provided with the infrastructure necessary to support their choice to live, work and play in our community.

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Discussion:

Capital Budget Strategy

Capital investment is necessary to continue to provide services and programs that a growing community needs, now and into the future. This achieves the City's commitment to providing exceptional public service to the community.

Staff report [SRCFS.24.025](#) – 2025 Capital and Operating Budget Strategy, tabled at the June 11, 2024 Budget Committee of the Whole meeting, directed staff to present a 2025 Capital Budget and Forecast that:

1. Continues to manage the City's capital program reflective of corporate priorities;
2. Maximizes all funding from external sources, development charges and reserve funding;
3. Proposes funding not to exceed:
 - a. \$33.3 million from Tax Supported Reserve Funds
 - b. \$23 million from Development Charges Reserve Funds
 - c. \$6 million from Cash-in-Lieu of Parkland Reserve Fund
 - d. The principles of the approved 2024 Water and Wastewater Financial Plan
 - e. The existing capital contribution levels for Water Quality Protection Reserve Fund.

Council approved the above recommendations as part of the June 19, 2024, Council meeting. The draft 2025 Capital Budget, as discuss in subsequent pages of this report, achieves the funding targets set in the recommendations above.

Capital Budget and Forecast Process

Council Direction

Council plays a crucial role in guiding City staff and providing much needed direction on various Capital Budget items, their efforts have been instrumental in developing the 2025 Capital Budget and Forecast.

Capital Budget and Forecast is based on a comprehensive review of long-term Master Plans and Council approved Financial Sustainability Strategy that is reviewed annually in conjunction with the budget process.

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Annual Review

The City undertakes a comprehensive and iterative annual planning process. Due to the long-term nature of capital investments, the capital plan covers a ten-year period, including an annual Capital Budget and a nine-year forecast. This plan is reviewed annually to reassess timing, condition, and projected costs.

Capital Budget is reviewed collaboratively with stakeholders across all functional areas of the organization, with strategic leadership provided by the Staff Budget Committee to ensure all projects requested are evaluated from a corporate-wide perspective.

Cross-functional information is shared, and internal expertise are leveraged to ensure projects are evaluated for appropriate timing and optimal use of limited funding. In addition, a prioritization exercise ranks all projects based on strategic priority and significance to the City's operations.

Following Council approval, the procurement process begins and depending on the size and nature of the project, it may take several years before completion and delivery for services to the community.

In 2024 the dissolution of the Capital Sustainability Steering Committee (CSSC) marks a transition in the City of Richmond Hill's approach to financial sustainability. Established in 2019 and reinstated in 2023, the CSSC provided crucial guidance on aligning capital investments with community needs and fiscal responsibility. Before its dissolution, the CSSC reviewed and recommended strategies for various master plans. Moving forward, the City will continue to develop the Capital Budget by implementing a comprehensive financial sustainability strategy, regularly updating Council, and considering alternative financing options to address funding shortfalls.

Services and Assets

The Capital Budget is also aligned with the services that are driving the need for the asset to be constructed, acquired, or replaced. This provides a clear picture of the long-term costs of providing each type of service to the community and allows Council to make informed decisions about further investments.

Components of Capital Budget

The Capital Budget consists of two components which sets the principles for capital funding:

Growth/New Service Projects:

Growth projects are planned in anticipation of servicing an increasing population and are funded mainly from development charges. These projects are primarily based on the City's Master Plans, including the Transportation Master Plan, Urban Master Environmental Servicing Plan, Parks Plan and the Recreation and Culture Plan, which cascade and build on the Official Plan's growth projections. The financial implications and timing are then reflected in the Development Charges Background Study.

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State of Good Repair Projects:

State of Good Repair projects prioritize when existing assets are due for repairs and renewal to ensure reliability, and performance through alignment with the City's asset management practices and is funded mainly from tax or rate supported reserve funds.

The 2024 State of Infrastructure Report and 2024 Asset Management (AM) Plan prioritizes projects using an evidence-based risk prioritization process. The AM Plan recommends strategies to leverage the City's Enterprise Asset Management (EAM) system. The EAM system gathers important asset data (e.g. asset condition) and then applies asset level of service considerations, lifecycle activities, and risk score calculations for the City's Core and Non-Core assets to assist staff in developing state of good repair capital project decisions. The results support the development of asset management and financial strategies for Core and Non-Core assets and ensures the most efficient use of available funding.

The development of state of good repair capital projects are also supported and determined through individual asset condition studies and assessments completed by various departments and divisions.

Depending on the project type and overall costs, project management and overhead expenses are allocated as a percentage.

Financial Implications:

This staff report summarizes the detailed information provided in the 2025 Draft Budget Book, distributed electronically on the City's website on November 5, 2024 [Budget - City of Richmond Hill](#). The Capital Budget and Forecast section can be found on pages 206 through 347.

2025 Capital Budget

Staff proposes a draft 2025 Capital Budget of \$86.7 million, which is summarized in Appendix "B" - 2025 Capital Budget by delivering department and division and Appendix "C" - 2025 Capital Budget Funding Sources.

In 2025, the City is undertaking a diverse range of projects to enhance infrastructure, community services, and environmental sustainability. Key initiatives include significant investments in roadway systems to improve transportation efficiency and infrastructure. Major projects such as the reconstruction of Maple Grove Avenue, Arnold Crescent road and replacement of Pemberton Road culverts will involve comprehensive upgrades to road surfaces, watermains, sanitary systems, and stormwater management.

The City is also focusing on revitalizing parks and recreational facilities to meet community needs. Major projects include Bridgeview Park, Civic Lands Interim Passive Park, repair and replacement of park structures and playgrounds at Town Park and Unity Park to ensure they are safe and enjoyable for all residents. These projects aim to

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enhance the quality of outdoor spaces, promoting a healthy and active lifestyles within the community.

Furthermore, substantial investments are planned for water distribution improvements along Yonge Street, as well as the installation and replacement of water meters to ensure accurate monitoring and billing. These initiatives aim to improve the reliability and efficiency of the water supply, ensuring a sustainable service for the community.

In addition, the City is also enhancing municipal services through various projects. These include the North Operations Yard Connor Room Retrofit, investments in IT infrastructure, and the replacement of mechanical equipment to improve operational efficiency and service delivery across the City. The table below summarizes the Draft 2025 Capital Budget by service categories:

SERVICE	GROWTH NEW SERVICE	STATE OF GOOD REPAIR	TOTAL REQUEST
Transportation	\$5.4	\$15.7	\$21.0
Roadway System	4.1	15.7	19.7
Active Transportation	1.3	0.0	1.3
Environmental	\$2.6	\$22.1	\$24.7
Water Distribution	2.2	10.1	12.9
Wastewater Collection	0.3	5.5	5.8
Stormwater Management	0.2	6.5	6.7
Recreation and Culture	\$10.2	\$16.2	\$26.4
Parks and Outdoor Recreation	9.2	4.3	13.5
Recreation Facilities	0.5	8.1	8.6
Cultural Services	0.2	0.0	0.2
Libraries	0.3	3.8	4.1
Protection	\$0.0	\$0.4	\$0.4
Fire Services	0.0	0.4	0.4
Administration	\$7.6	\$5.3	\$12.9
Municipal Services	7.6	5.3	12.9
Other	\$0.0	\$1.1	\$1.1
Other	0.0	1.1	1.1
TOTAL BUDGET	\$25.9	\$60.8	\$86.7

Through these comprehensive projects, the quality of life for residents will significantly improve. For example, investment in the roadway system will result in the rehabilitation of 27 lane km of roads, the replacement of 3 km of watermains, and the installation of

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19 new traffic signals. Stormwater management projects are focused on storm pond sediment removals and retrofits, as well as the addition of 2.5 km of new storm sewers.

Investments in community services are also evident through planned upgrades for 8 community centers and 3 arenas. Additionally, the City is enhancing active transportation by adding 2 km of new sidewalks and improving parks by replacing necessary amenities. These projects collectively aim to enhance infrastructure and deliver value for all residents.

Contingent 2025 Capital Budget Pending Grant Funding Approval

The City applies for grants from funders when our projects and programs meet the goals of the fund to support investment in the community, while reducing reliance on property tax and the City's reserves and reserve funds.

Staff forecast and monitor grant funding opportunities based on a review of priorities and activities of other levels of government and other potential funders. Current trends suggest that there are and will continue to be opportunities for alignment with funding opportunities such as housing enabling infrastructure, climate change adaptation and mitigation, accessibility, and active recreation.

Strategy and Government Relations staff monitor grant intakes and identify eligible projects within the budget and forecast years. Staff also maintain a list of capital projects to be added to the 2025 Draft Capital Budget, contingent on a successful grant funding award, to allow for timely submissions as grants become available. The grant contingent capital projects are listed in Appendix "D", along with potential City contribution funding sources. If grant funding is available in 2025, an application will be submitted for funding and upon successful notification, City funding will be allocated.

Operating Budget Impact

New or enhanced assets resulting from the completion of capital projects typically impact the operating budget once they go into service. These operating costs may arise from licenses, fuel expenses, and maintenance costs for additional square footage or lane kilometers of road.

Funding Sources

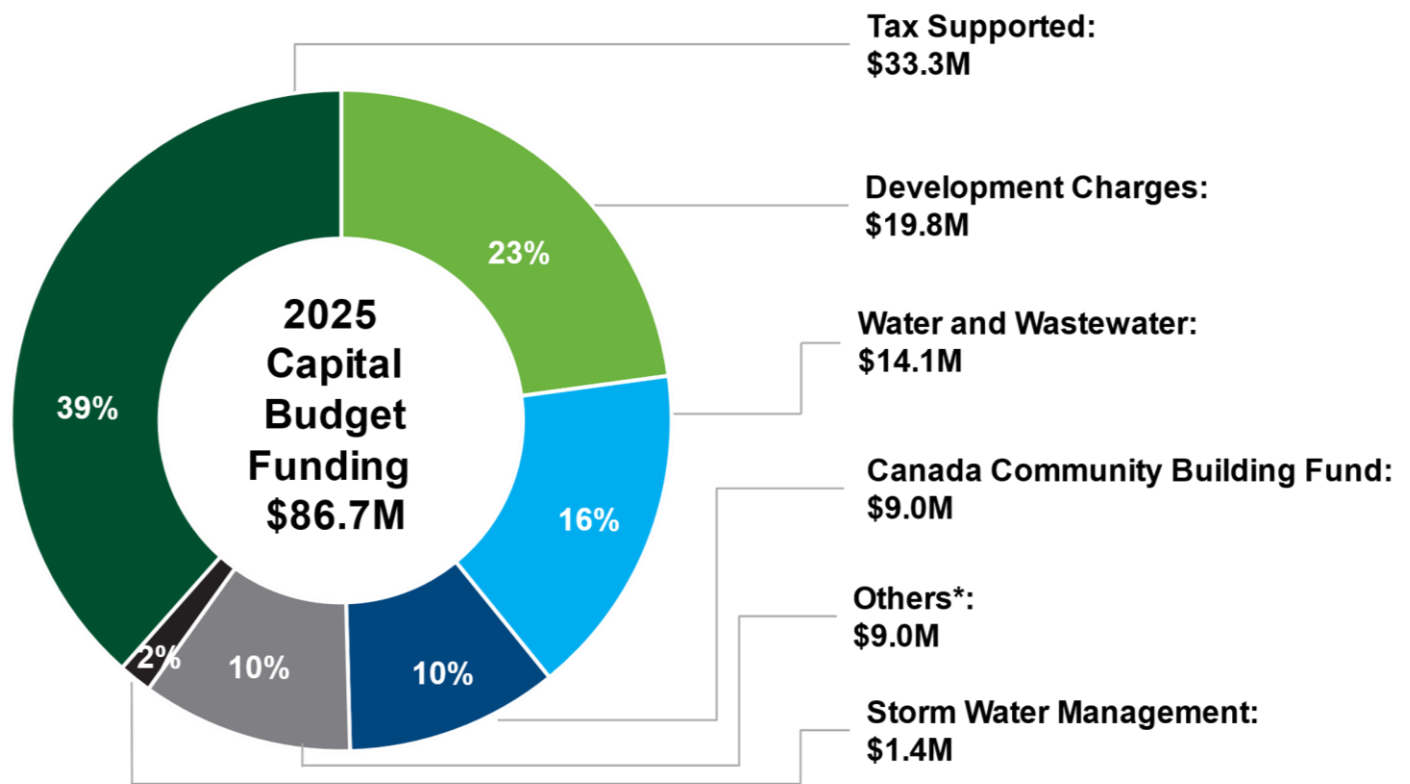
Reserves and Reserve Funds are crucial to the City's finances and serve as a primary funding source for the Capital Budget. Their balances are strong indicators of the City's financial health. These funds are established and approved through by-laws or Provincial legislation, providing funding flexibility, risk mitigation, and stabilization during operational uncertainties. They are essential for maintaining the long-term financial stability of the City.

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Funding sources for the City's Capital Budget are:

- Tax Supported reserve funds
- Water and Wastewater reserve funds
- Stormwater Management (Water Quality Protection) reserve fund
- Development Charges reserve fund
- Cash in Lieu of Parkland reserve fund
- Canada Community-Building Fund (formerly Federal Gas Tax)
- Other internal funding sources and external funding sources

Funding sources for the draft 2025 Capital Budget projects are shown below.



* Others include CIL \$2.3M, External source \$2.2M and Internal sources of \$4.4M

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Financial Sustainability and Reserve Funds

Financial sustainability is a cornerstone of the City's strategic planning, ensuring that resources are managed effectively to meet current and future needs. By integrating the Asset Management Plan with the Capital Budget and Forecast, the City aims to create a robust framework for long-term financial health. This approach not only addresses immediate infrastructure requirements but also anticipates future investments, aligning with evolving priorities and emerging information.

This budget aims to establish a 10-year capital plan (comprising the current budget and a 9-year forecast, as detailed in Appendix "F" 2026–2034 Capital Forecast) to identify essential projects and inform the Council about necessary investments.

The Forecast is continuously refined as new information emerges to stay aligned with changing priorities. Furthermore, the City's Asset Management Plan (AMP) will also keep evolving, improving, and maturing over time.

Next steps include determination of appropriate levels of service for the City's assets which will be examined in the 2025 Asset Management Plan for Council approval by June 2025. This work, along with the 2025 Capital Budget and Forecast, will inform the City's Financial Sustainability Strategy update.

For 2025, staff anticipated funding pressures on the Capital Budget and in order to achieve fiscal sustainability, funding targets were established. Projects were prioritized in line with Tax Supported target of \$33.3 million, Development Charges target of \$23 million, Cash in Lieu of Parkland target of \$6 million and Water and Wastewater target as set by the Financial Plan.

City staff meticulously reviewed Capital Budget requests to ensure the City's capital needs are met without compromising financial sustainability. This thorough review led to the deferral of some projects to future years. Staff considered the project's scope, timing of delivery by third parties (such as York Region), and financial constraints when recommending these deferrals, consequently, \$15.5 million worth of capital projects were deferred to future years. Some of the projects deferred to 2026 include MacLeod's Landing Park - Tennis Courts, Lilac Grove Parkette – Playground, Mill Street and Altamira Avenue Drainage Works, and Priority Spine 6 - Oxford-Direzze Trail.

It's important to note that while deferring capital projects may help meet short-term funding targets, it can also result in the inability to address critical infrastructure needs.

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Capital Budget Authority (CBA)

Capital Budget Authority (CBA) (Appendix “E”) refers to the financial commitment for a capital project within the City’s Capital Budget and Forecast.

The purpose of CBA is to align the City's Capital Budgeting process with its strategic pillars specifically “Strengthening our Foundations” ensuring the City delivers value for residents and stakeholders with the lens of fiscal responsibility, transparency, and accountability while balancing the community needs now and in the future.

CBA is essential for developing a multi-year Capital Budget that supports the City’s infrastructure and service delivery commitment to residents. It represents a multi-year commitment that is needed to complete the active phase of capital projects while considering the lead time of consulting, designing, constructions and purchase of assets over the life of the project. Sometimes, these contractual commitments are required before any spending can occur due to a longer lead time to procure goods or services.

Component of CBA:

Multi-year projects are large scale projects, budgeted over multiple years to account for the project duration. These projects are budgeted based on anticipated cash flow.

Commitments only are projects where initially only contractual commitments are required to agree upon scope and time of the project before the actual cash flow.

During the 2025 Capital Budget process, staff identified a total of 21 projects with estimated cost of \$41.9 million, of which 9 projects or \$23.0 million are multi-year projects, and 12 projects or \$18.8 million are commitments only projects.

CBA projects will also be planned in alignment with the available balances of the City's reserves and reserve funds, ensuring that these resources are used effectively to support long-term capital needs.

CBA offers several benefits including better cash management, efficient resource allocation through multi-year commitments and detailed financial forecasting. It aligns capital projects with the City’s reserves and reserve funds ensuring that infrastructure and service needs are met sustainably.

Richmond Hill’s CBA will comply with Section 291 of the Ontario Municipal Act, which allows municipalities to adopt multi-year budgets covering up to five years. All CBA projects will be reviewed and adjusted annually to reflect changes in priorities, economic conditions, and emerging needs. This will ensure project budgets remain relevant and responsive to the City’s evolving requirements.

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Capital Forecast (2025-2034) and Impact on Reserve Funds

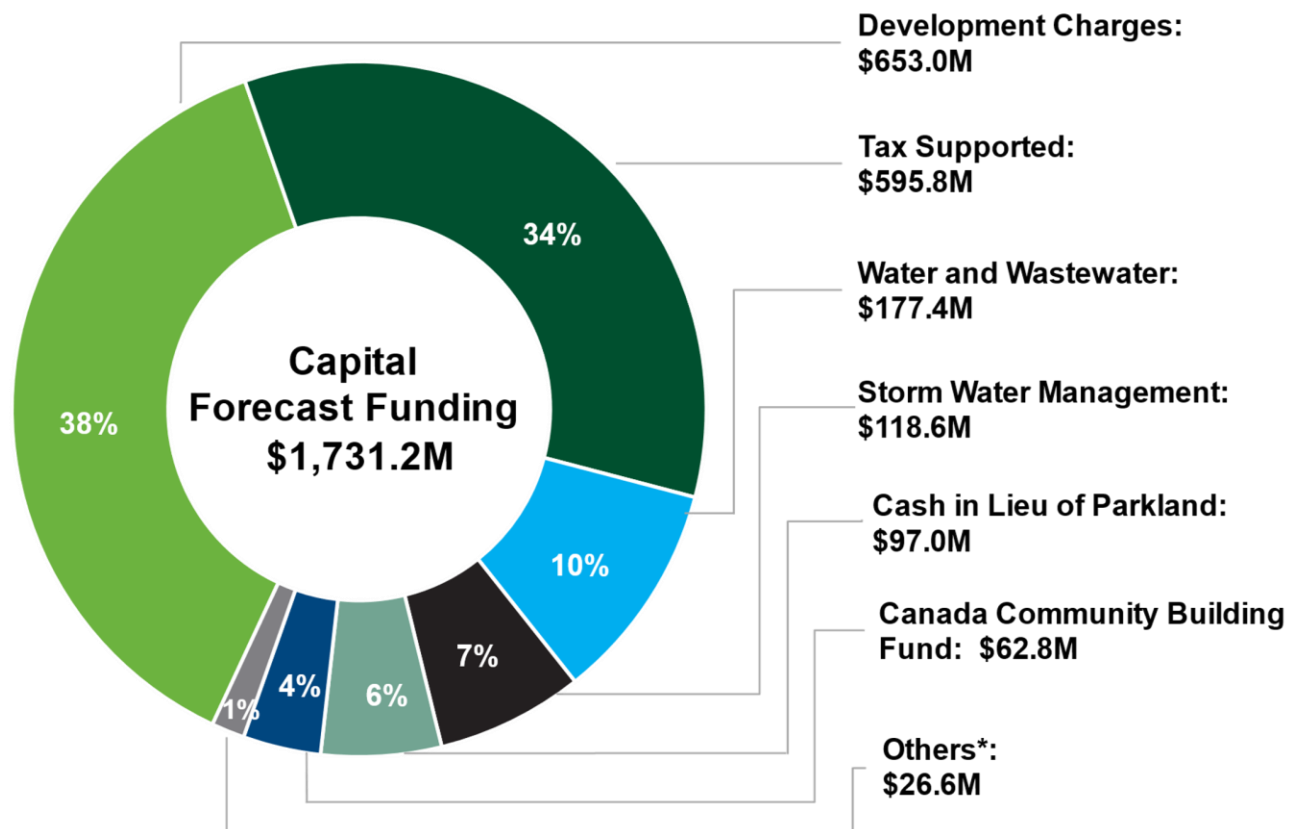
The proposed Capital Forecast outlines upcoming infrastructure needs, based on the City’s EAM state of good repair requirements for both core and non-core assets. These needs are identified through condition assessments and departmental studies, as well as investments highlighted in growth-oriented plans and programs. It is important to note that the funding sources are determined by the nature of the projects and that currently the City does not have sufficient funds to finance all projects, so alternative financing options must be considered to support all initiatives.

The following table shows the City’s Capital Budget and Forecast categorized by state of good repair and growth/ new service and major funding sources:

Capital Budget and Forecast	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030-2034 Forecast (5 years)	2026-2034 Forecast (9 years)
Category							
Growth/New Service	25.9	105.6	62.3	106.6	117.9	442.9	835.4
State of Good Repair	60.8	128.6	103.4	105.4	86.1	472.2	895.8
Total	\$86.7	\$234.2	\$165.7	\$212.0	\$204.0	\$915.1	\$1,731.2
Funding Sources							
Tax Supported	33.3	78.0	54.7	65.9	66.1	330.9	595.8
Water and Wastewater	14.1	38.6	35.6	24.8	10.2	68.2	177.4
Strom Water Management	1.4	18.1	17.3	14.9	14.1	54.2	118.6
Development Charges	19.8	67.2	35.9	78.0	95.5	376.4	653
Cash in Lieu of Parkland	2.3	19.4	12.3	16.8	8.4	40.2	97.1
Canada Community Building Fund	9.1	8.1	6.5	7.4	7.1	33.7	62.8
Other Reserves and Reserve Funds	4.5	2.9	2.9	3.1	2.0	8.4	19.3
Grants and Recoveries	2.2	1.9	0.5	1.1	0.6	3.1	7.2
Total	\$86.7	\$234.2	\$165.7	\$212.0	\$204.0	\$915.1	\$1,731.2

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Funding sources for 2026 to 2034 Capital Forecast are illustrated below:



* Others include External source \$7.4M and Internal sources of \$19.2M

The 2025 Capital Budget and Forecast offers a ten-year outlook on capital projects and asset investments, aligning with corporate priorities. It is updated annually to reflect revised growth assumptions and evolving asset management needs based on the desired level of service.

These substantial investments are planned across all services to not only maintain but also enhance service levels for all residents. This includes significant funding for Recreation Facilities, Parks and Outdoor Recreation, and Roadway Systems. Key projects include the North Leslie Community Centre (approximately \$253.0 million), the Road Rehabilitation and Reconstruction Program (approximately \$152.9 million), and the Facilities Management Program (approximately \$141.8 million).

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Tax Supported Reserve Funds

Tax Supported Reserve Funds are primarily used to finance the repair, maintenance, and replacement of infrastructure for SOGR projects. For 2025, capital projects include facilities, roads, park assets, IT infrastructure, and the replacement of fleet vehicles and equipment. The draft Capital Budget for 2025 allocates \$33.3 million (38%) from these reserve funds, with a forecast of \$595.8 million (34%) for 2026 to 2034.

These reserve funds are sourced from transfers from the Operating Budget and Capital Asset Sustainability (CAS) Levy that was revised to 1.5% in 2024 and extended beyond 2025.

Updates from the City's Master Plans and EAM indicate that funding requirements are higher than previously anticipated, creating pressures on the Tax Supported Reserve Funds. The capital forecast and the resulting pressure on these funds will be updated annually to reflect the evolving needs of the City's infrastructure and Council mandated service levels.

Rate Supported Reserve Funds

The rate supported reserve funds consists of:

- Stormwater Management (Water Quality Protection reserve fund)
- Watermain repair and replacement
- Watermeter repair and replacement
- Sanitary Sewer repair and replacement

Rate Supported Reserve Funds are used to finance the repair, maintenance, and replacement of water, wastewater, and stormwater infrastructure. These funds represent a significant portion of the 2025 Capital Budget, contributing \$15.5 million (18%) and \$296 million (17%) in the forecast for 2026 to 2034.

Provincial legislation mandates that Water and Wastewater reserves must be self-sufficient. Consequently, an update to the Water and Wastewater Financial Plan was completed in 2024 to ensure appropriate rate setting.

The Water Quality Protection Reserve Fund supports stormwater management initiatives, such as sediment removal, rehabilitation of stormwater management facilities, and valleyland restoration, to safeguard City infrastructure.

Staff funded 2025 capital projects from the Water Quality Protection Reserve by deferring some Rate Supported projects, which are delivered in collaboration with York Region, and by distributing the costs of several City-delivered projects over multiple years. A Stormwater Management Financial Plan will be presented to Council on November 13, 2024, which may result in changes to the Capital Budget & Forecast depending on Council's direction.

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Development Charges Reserve Funds

Development Charges fund eligible growth-related infrastructure. For 2025, capital projects encompass new parks, new facilities, and the ongoing development of road networks. The 2025 Draft Capital Budget allocates \$19.8 million (23%) from Development Charges Reserve Funds, with a total of \$652.9 million (38%) forecasted for 2026 to 2034. Notably, the 2025 capital budget request of \$19.8 million was achieved due to the establishment of CBA.

The allocation of Development Charges to projects is based on the timing of growth development requirements and can vary from year to year. Due to legislative changes, the City may face reduced Development Charges revenues in the future, necessitating identification of alternative funding sources.

Cash in Lieu of Parkland Reserve Fund

Cash in Lieu of Parkland funds the acquisition and development of new parkland, park amenities, and the revitalization of existing parks. The 2025 draft Capital Budget allocates \$2.3 million (3%) from the Cash in Lieu of Parkland Reserve Fund, with \$97.0 million (6%) forecasted for 2026-2034.

Staff explored ways to optimize the use of Cash in Lieu of Parkland for park revitalization projects, as well as for certain enhancement/improvement to park assets. Consequently, the 2025 Capital Budget request funded from this reserve fund is \$3.7 million less than the target of \$6.0 million.

Canada Community Building Fund (CCBF)

The Canada Community-Building Fund (CCBF) is a federal grant allocated to municipalities on a per capita basis and provided biannually to support infrastructure and priorities in cities. The City of Richmond Hill recently secured a new 5-year contract which was signed with the Association of Municipalities Ontario (AMO), enabling the City to receive \$33.35 million (\$6.67 million annually) from 2024 to 2033 for eligible infrastructure projects.

Staff strategically assess capital projects against eligibility criteria, prioritizing SOGR projects that would otherwise be funded from Tax Supported Reserve Funds, and growth-related projects not eligible for Development Charges funding. Eligible categories endorsed by the City include local roads and bridges, community energy systems, sport infrastructure, Stormwater Management infrastructure, recreational and cultural infrastructure, and capacity building.

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The 2025 Draft Capital Budget allocates \$9.0 million (10%) from the CCBF, with a total of \$62.8 million (4%) forecasted for 2026 to 2034. The 2025 Capital Budget and Forecast CCBF funding is allocated to various programs focused on revitalizing and building new infrastructure related to:

- Road Network: Road Overlay, Road Reconstruction, Illumination, Sidewalk, Bridges
- Active Transportation
- Recreation Facilities and Libraries
- Storm Ponds Rehabilitation

Relationship to Strategic Plan 2024-2027:

The presentation of the 2025 Capital Budget and 9 Year Forecast for Council's consideration relates to Pillar 3: Strengthening our Foundations. This Pillar speaks to the importance of data-driven, sustainable financial planning, and specifically identifies the need to make capital investments within the context of financial sustainability and based on best practices in asset management planning. Furthermore, the City's Capital Budget has an important role in enabling other Pillars and priorities, such as Pillar 1: Growing a Livable, Sustainable Community, which prioritizes the need to plan for and build infrastructure, including parks, trails and green space to support quality of life, community connection and resiliency as well as transportation infrastructure to support the safety of community members, promote active and sustainable modes of travel, and address traffic congestion.

Attachments:

The following attached documents may include scanned images of appendixes, maps, and photographs. All attachments have been reviewed and made accessible. If you require an alternative format, please call the contact person listed in this document.

- Appendix A: 2025 Draft Capital Budget and 2026-2034 Capital Forecast Budget Book [Draft 2025 Budget Book](#)
- Appendix B: 2025 Draft Capital Budget
- Appendix C: 2025 Draft Capital Budget Funding Sources
- Appendix D: 2025 Draft Capital Budget Contingent on Grant Funding
- Appendix E: 2025 Draft Capital Budget Authority
- Appendix F: 2026-2034 Draft Capital Forecast

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Report Approval Details

Document Title:	SRCFS.24.056 - 2025 Draft Capital Budget and 9 Year Forecast.docx
Attachments:	<ul style="list-style-type: none">- SRCFS.24.056 Appendix B - 2025 Draft Capital Budget.pdf- SRCFS.24.056 Appendix C - 2025 Draft Capital Budget Funding Sources.pdf- SRCFS.24.056 Appendix D - 2025 Draft Capital Budget Contingent on Grant Funding.pdf- SRCFS.24.056 Appendix E - 2025 Draft Capital Budget Authority.pdf- SRCFS.24.056 Appendix F - 2026-2034 Draft Capital Forecast.pdf
Final Approval Date:	Nov 8, 2024

This report and all of its attachments were approved and signed as outlined below:

Gigi Li - Nov 6, 2024 - 10:04 PM

Sherry Adams - Nov 7, 2024 - 10:17 AM

Darlene Joslin - Nov 8, 2024 - 8:32 AM