



2025 DRAFT CAPITAL BUDGET AND 9 YEAR FORECAST

Budget Committee of the Whole, November 19, 2024

AGENDA

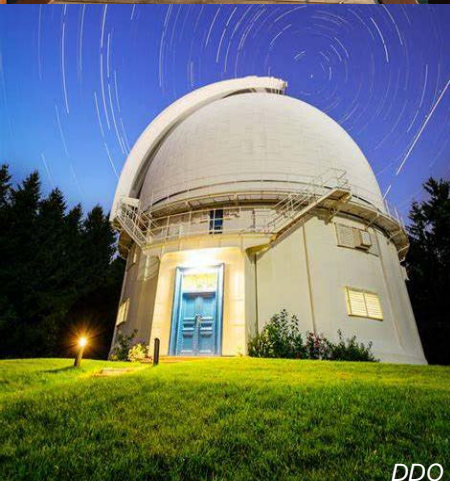
- 1. City's Assets & Recent Community Investments**
- 2. 2025 Capital Budget and Forecast**
- 3. Capital Budget and Forecast Funding**
- 4. Funding Analysis and Financial Sustainability**



Lake Wilcox



Fire Station 8-6



DDO



Rumble Pond

CITY'S ASSETS & RECENT COMMUNITY INVESTMENTS

RICHMOND HILL ASSET CATEGORIES



Recreation
Facilities



Cultural
Services



Libraries



Protection
Services



Administration
Services



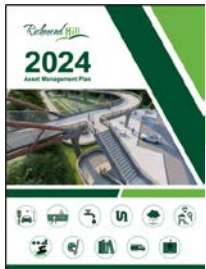
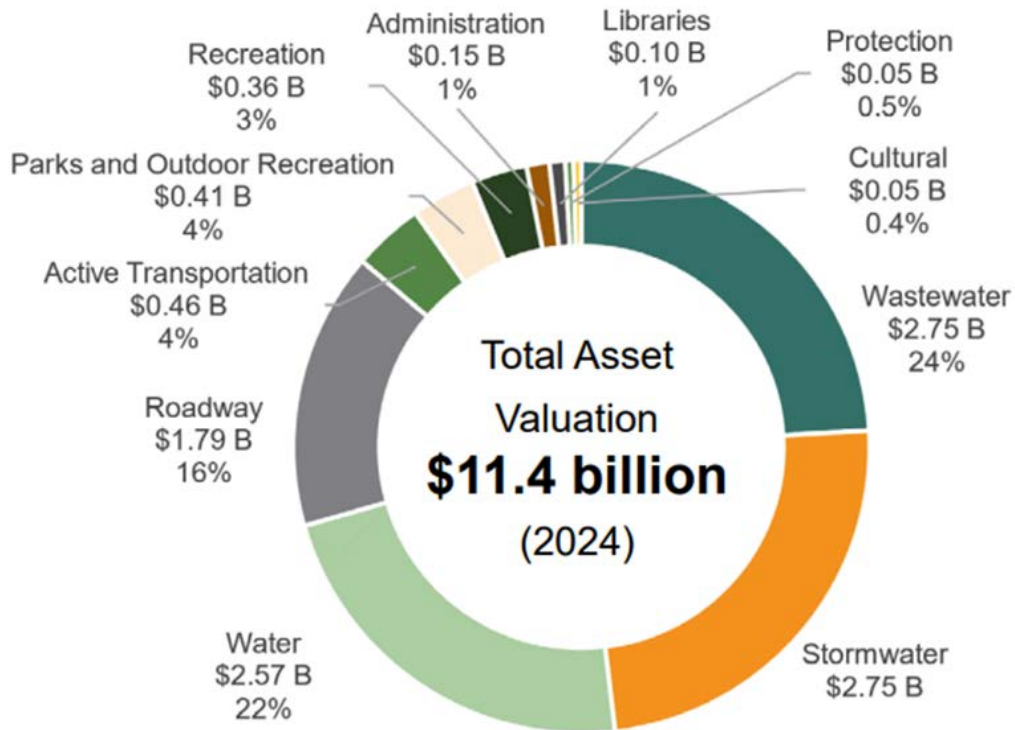
Active
Transportation



Parks and
Outdoor
Recreation

All assets that support City services are grouped into 11 categories

SUMMARY OF THE CITY'S ASSETS



GROWTH VS STATE OF GOOD REPAIR



State of Good Repair (SOGR)

Investment in existing assets to maintain functionality, condition, and life span for community services



Growth

Investment in new or expansion of existing capital assets due to increase of population size to service growth

2024 COMMUNITY INVESTMENTS

Red Maple Rd New Sidewalk



Before



After

2024 COMMUNITY INVESTMENTS

Raccoon Park Revitalization



Before



After

2024 COMMUNITY INVESTMENTS

Neal Dr Speed Cushion, Line Painting and Bollards



Before

After

2024 COMMUNITY INVESTMENTS

Avenue Rd/Merrylynn Dr Pedestrian Crossing



Okanagan Dr/Shaw Blvd Pedestrian Crossing



2024 COMMUNITY INVESTMENTS

EBC HVAC Replacements



RHCPA (Theatre) Boiler Replacement



2024 COMMUNITY INVESTMENTS

Rouge Woods CC Roof Replacement



Before



After

2024 COMMUNITY INVESTMENTS

Central Library Carpet Replacement



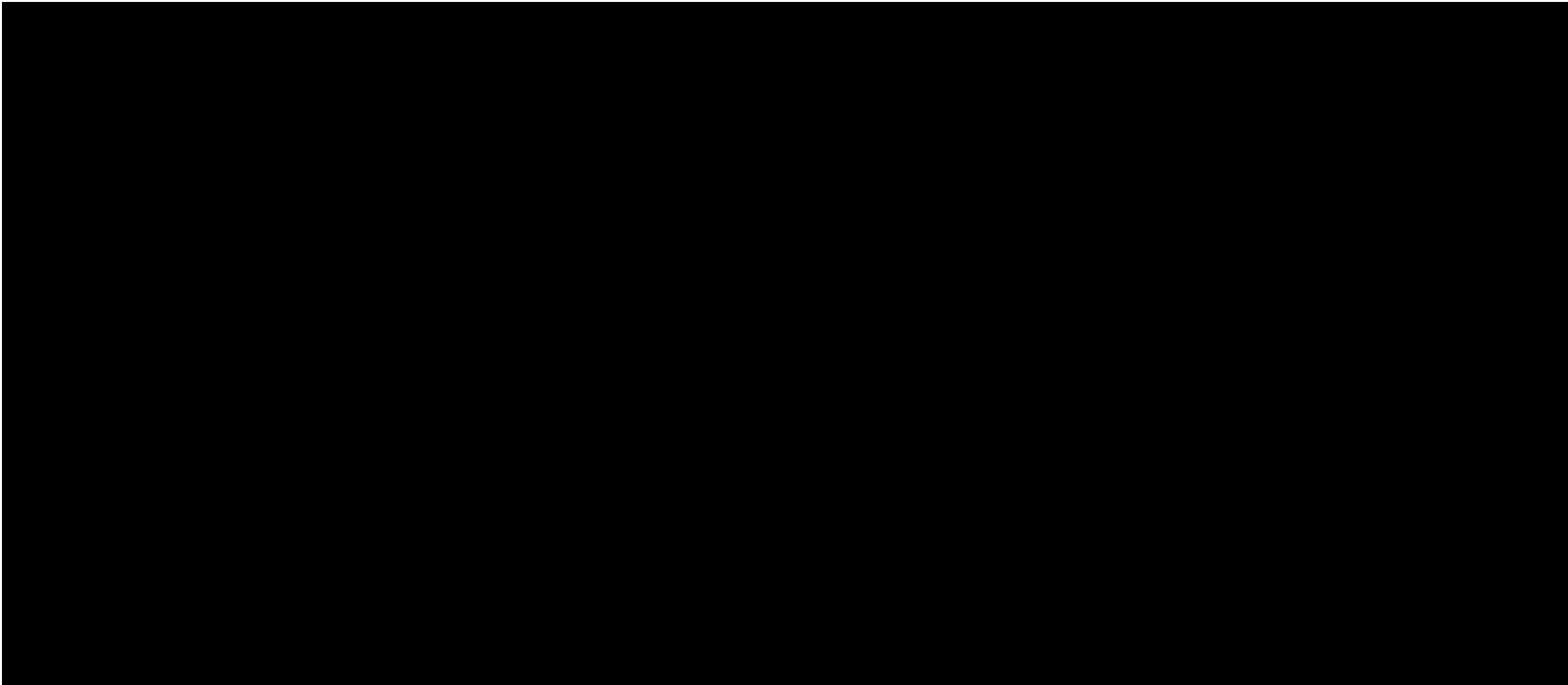
Before



After

2024 COMMUNITY INVESTMENTS

West Beaver Creek Pond Revitalization



2024 COMMUNITY INVESTMENTS

Ongoing Construction

Cedar Ave Watermain Replacement



Blackforest Dr Road Reconstruction



2024 COMMUNITY INVESTMENTS

Ongoing Construction

Bethesda Rd Reconstruction (Phase 3)



Bayview Hill Park Revitalization (Phase 1)



2024 COMMUNITY INVESTMENTS

Ongoing Construction

Carrville Rd Watermain Relining



Kozak Park Revitalization






2025 CAPITAL BUDGET AND FORECAST

COMMUNITY INVESTMENTS AND FUTURE
NEEDS



Rendering DDO pedestrian bridge

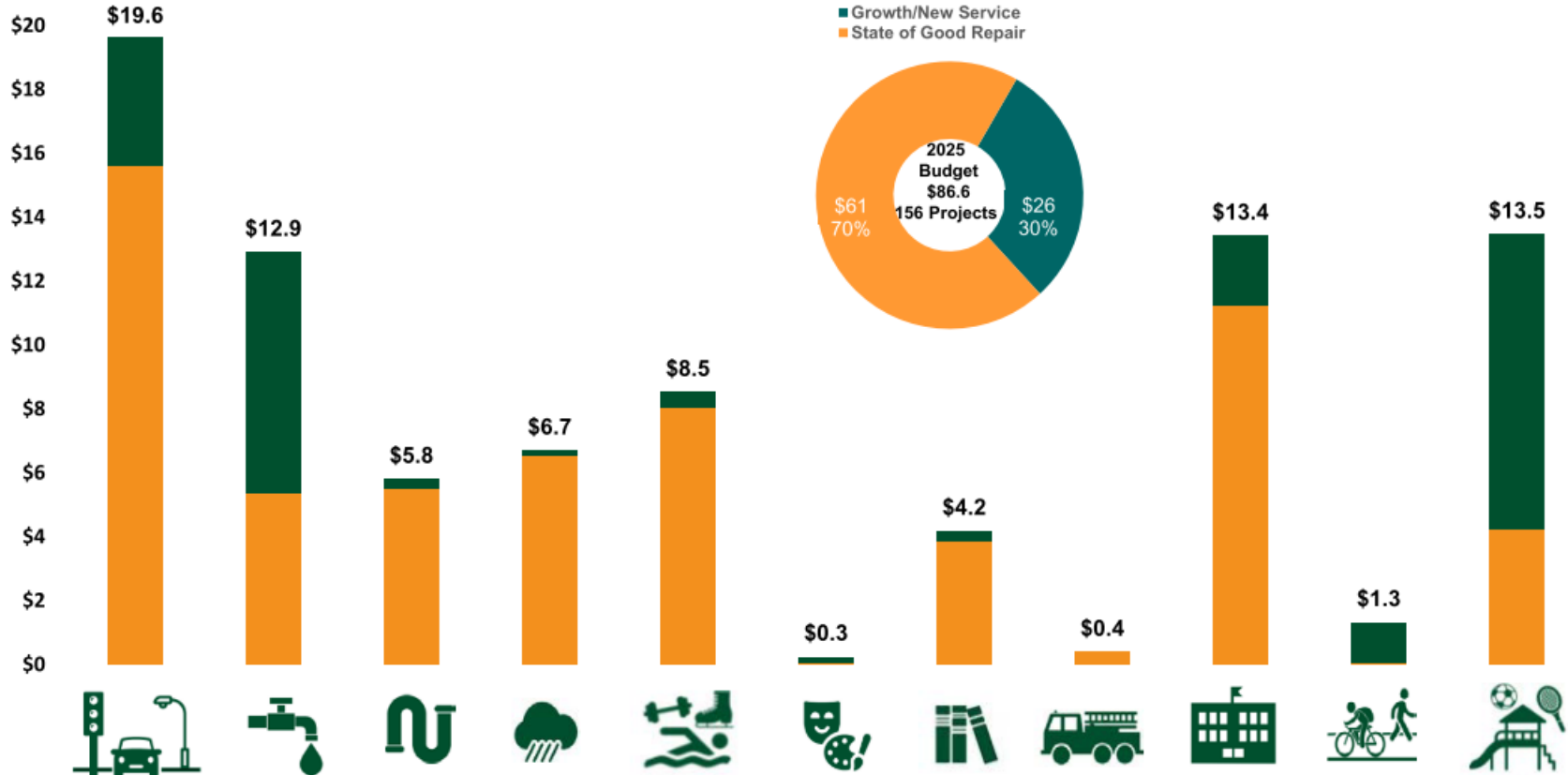
2025 CAPITAL PROJECTS ACHIEVING STRATEGIC PRIORITIES

| Strategic Plan Pillars | Total Cost | # Projects/Total Projects |
|---|------------|---------------------------|
|  Growing a Livable, Sustainable Community | \$66.4 M | 102/156 |
|  Focusing on People | \$16.5 M | 36/156 |
|  Strengthening our Foundations | \$85.9 M | 153/156 |

**A project may fulfill one or more of the pillars, therefore resulting in a total greater than the total number of projects.*

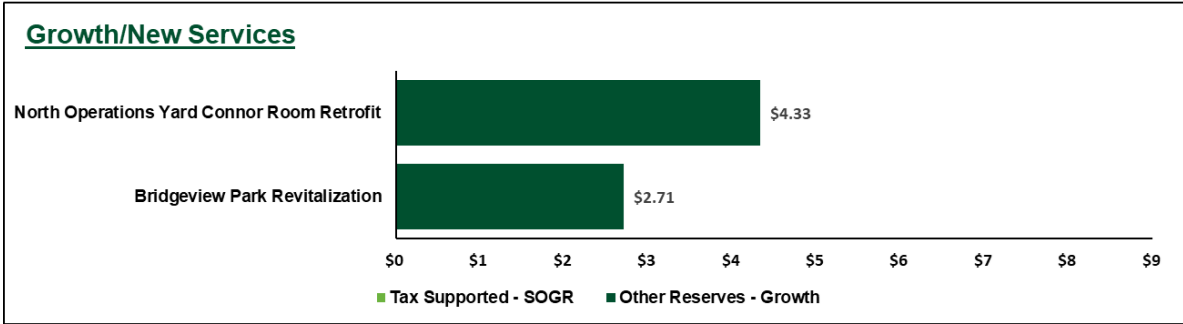
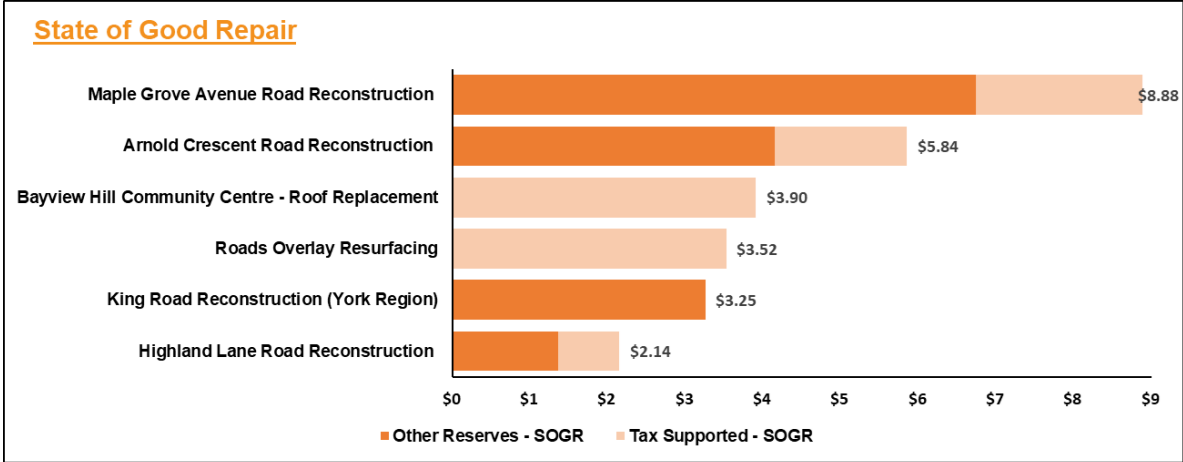
2025 CAPITAL BUDGET - \$86.6

(\$M BY SERVICE CATEGORY)



2025 HIGHER-VALUE PROJECTS (Greater than \$2M)

Represents
approx. 40% of
overall Capital
Budget



2025 OTHER NOTEWORTHY PROJECTS

Traffic Calming Improvements and Signals



- Traffic Calming Improvements (18)
- Bethesda/Anchusa and Bayview Signalization
- Trench Street Signalization (Design)

RHDDO Revitalization Design



Civic Precinct Park (Design Phase)



DISTRIBUTION OF COMMUNITY INVESTMENTS FOR 2025



- 📍 27 km (lane) road rehab/overlay
- 📍 3 bridges and culverts rehabilitation
- 📍 19 traffic improvements and signals



- 📍 3 km watermain replacement
- 📍 0.3 km watermain (growth) improvements

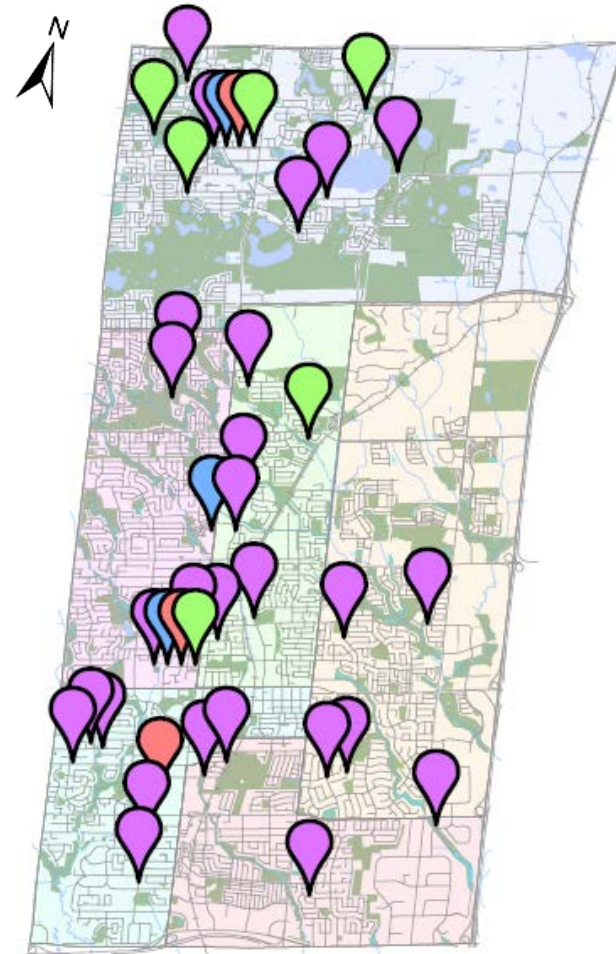


- 📍 1 km sanitary sewer replacements
- 📍 0.1 km sanitary (growth) improvements



- 📍 4 storm pond projects
- 📍 2.5 km new storm sewers

Core Assets



DISTRIBUTION OF COMMUNITY INVESTMENTS FOR 2025



15 rehabs/upgrades at 8 Community Ctrs.

3 rehabs/upgrades at 3 Arenas



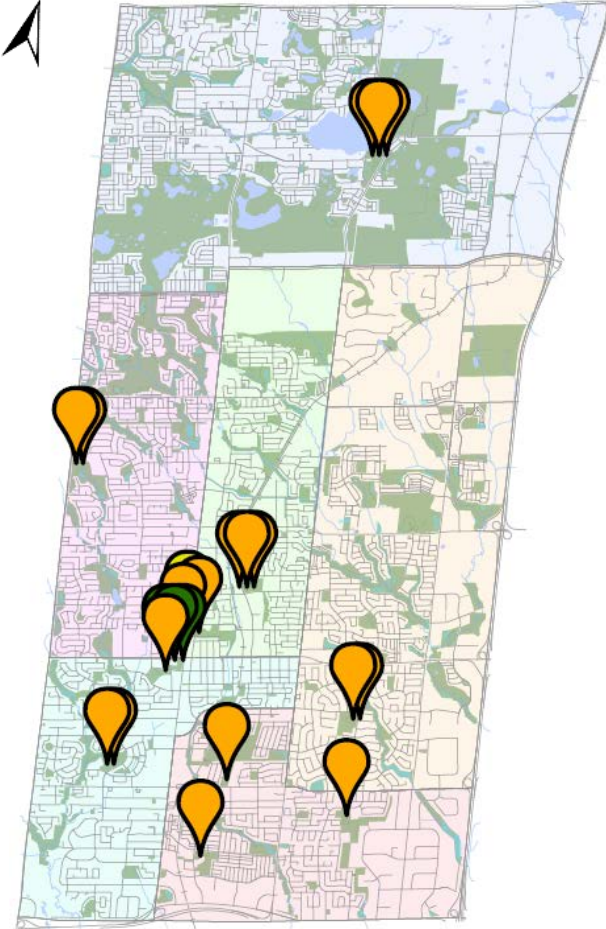
1 rehab/upgrade at 1 heritage building



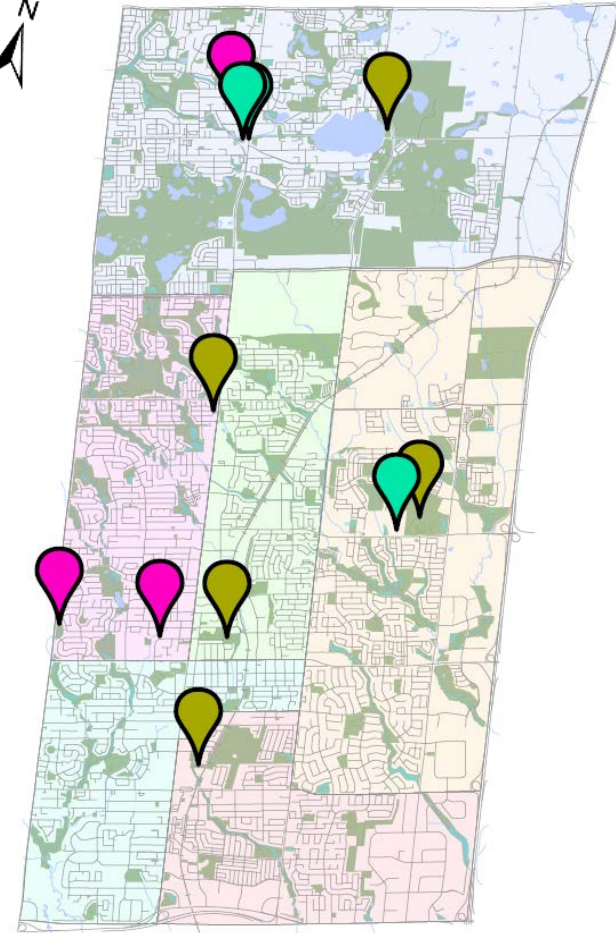
3 rehabs/upgrades at 1 Library




1 Fleet replacement




DISTRIBUTION OF COMMUNITY INVESTMENTS FOR 2025




 3 rehabs/upgrades at 2 admin. buildings

 2 km new sidewalk

8 IT hardware/software system enhancements

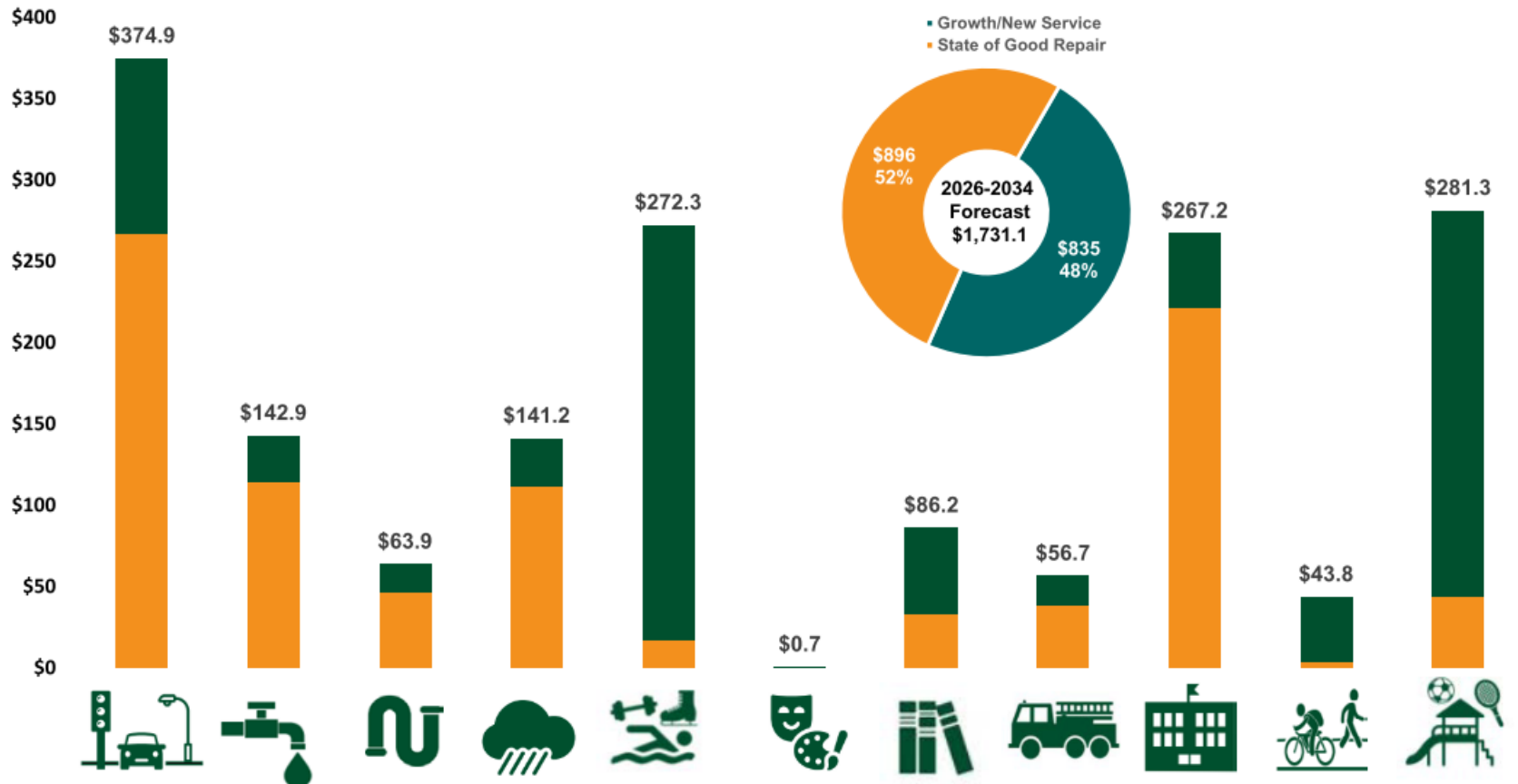
 0.6 km trail (SOGR) improvements



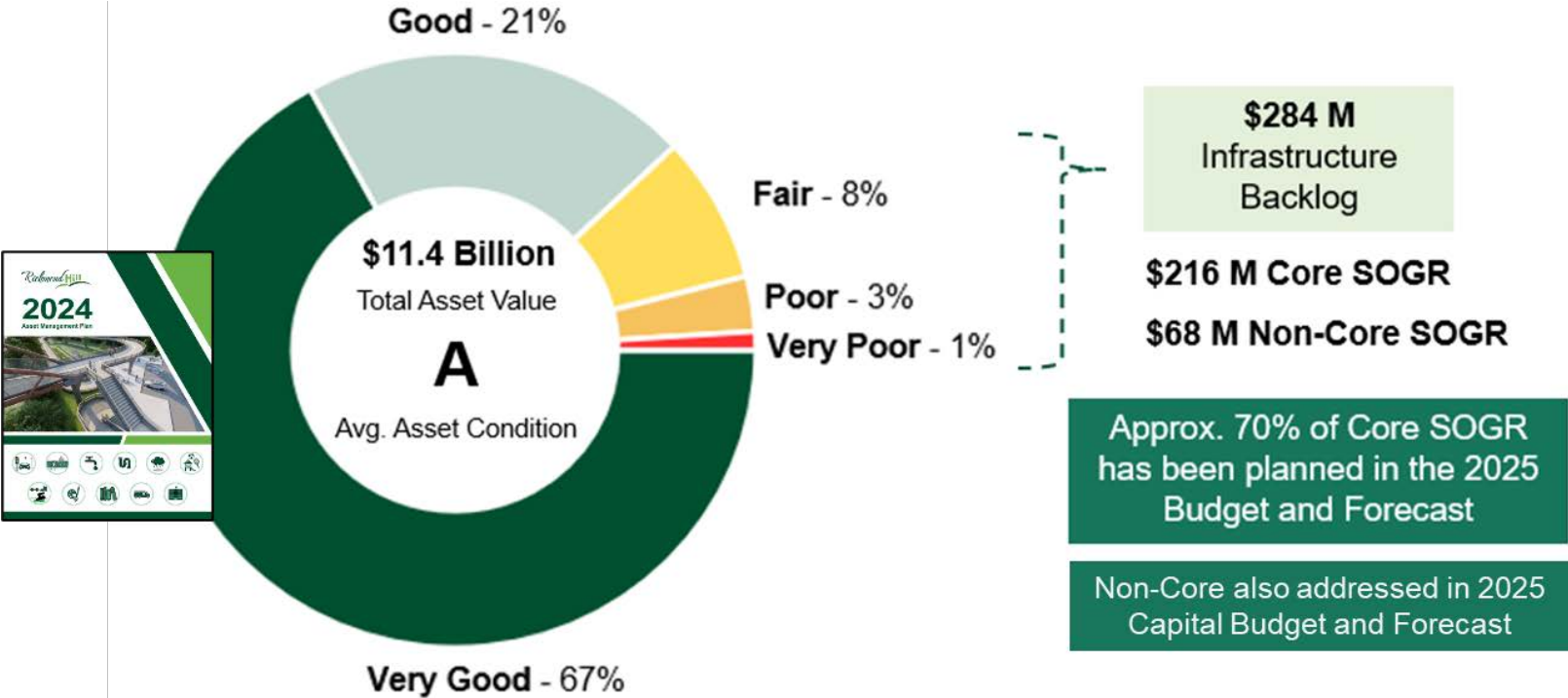
 5 outdoor rec. & park amenity replacements

2026-2034 - 9 YEAR FORECAST SUMMARY- \$1.7B

(\$M BY SERVICE CATEGORY)



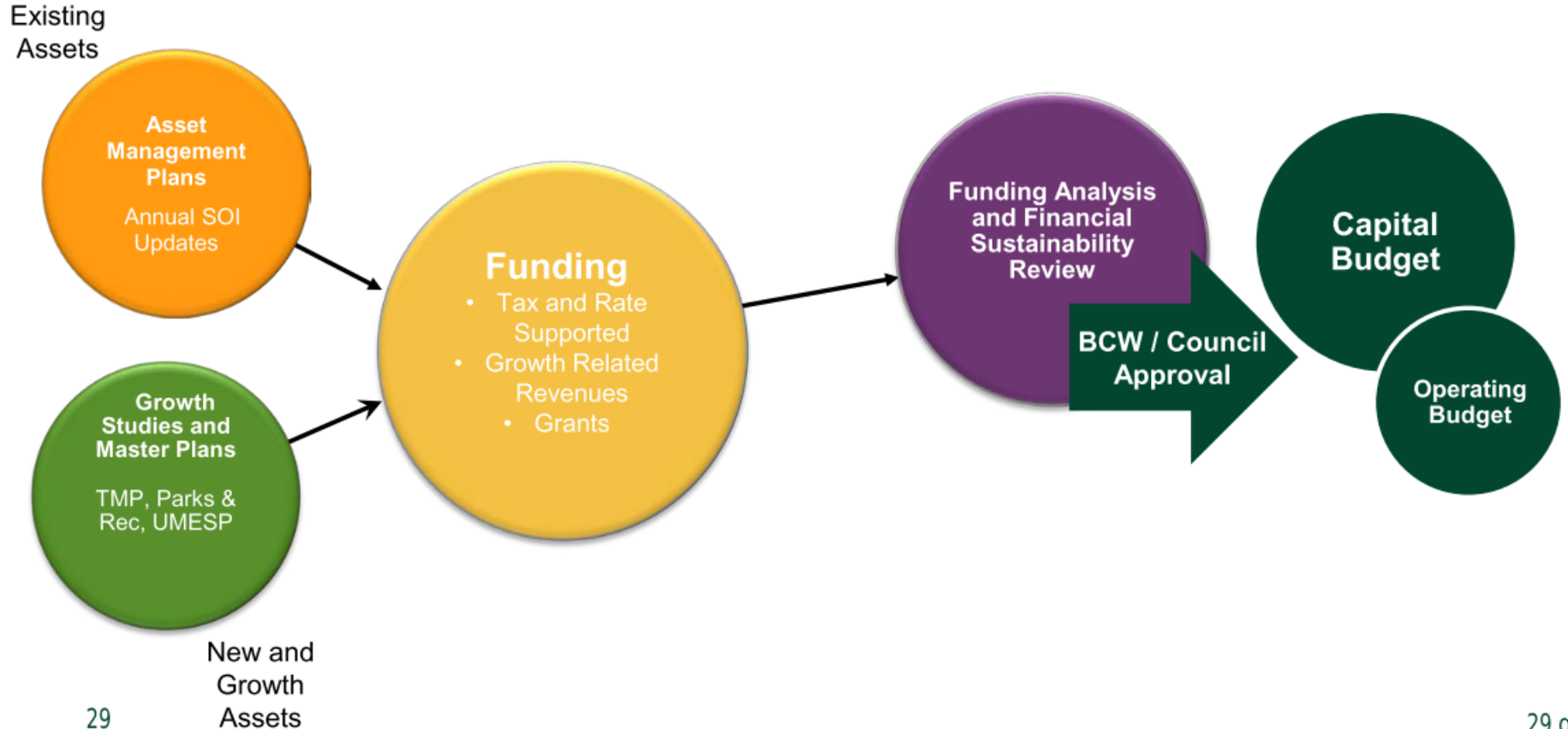
EXISTING ASSET CONDITION



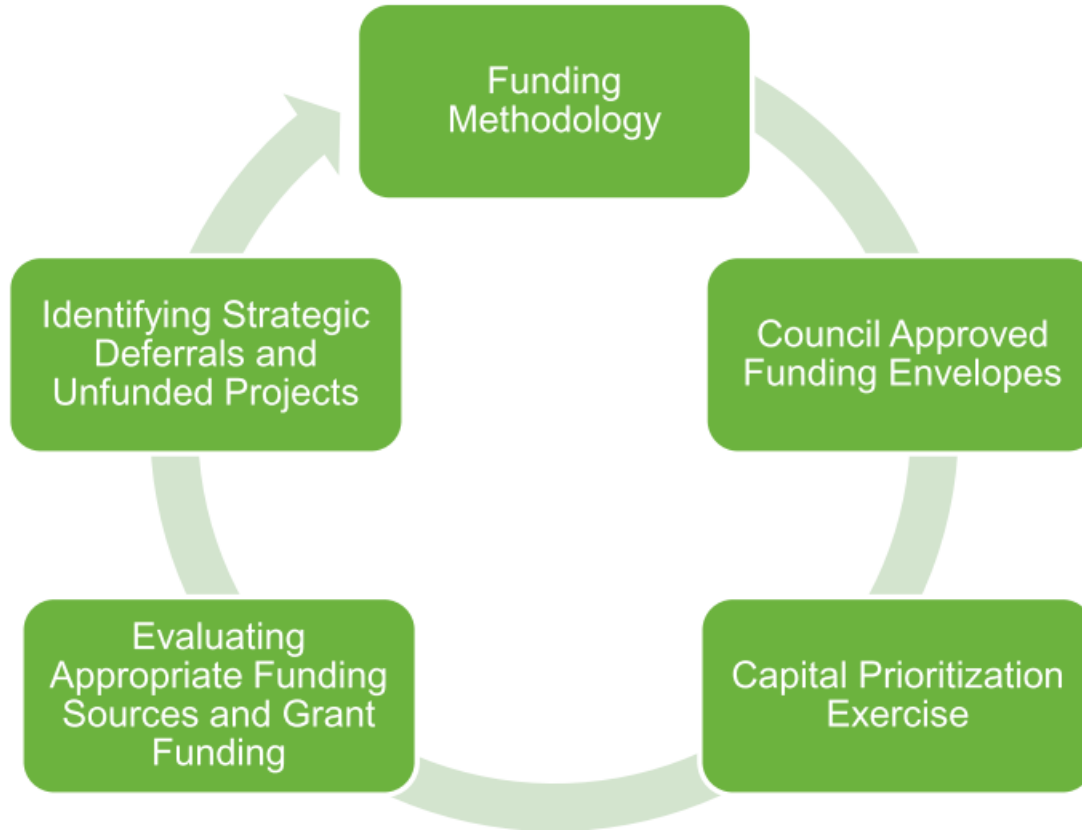


CAPITAL BUDGET AND FORECAST FUNDING

CAPITAL BUDGET AND FORECAST FUNDING

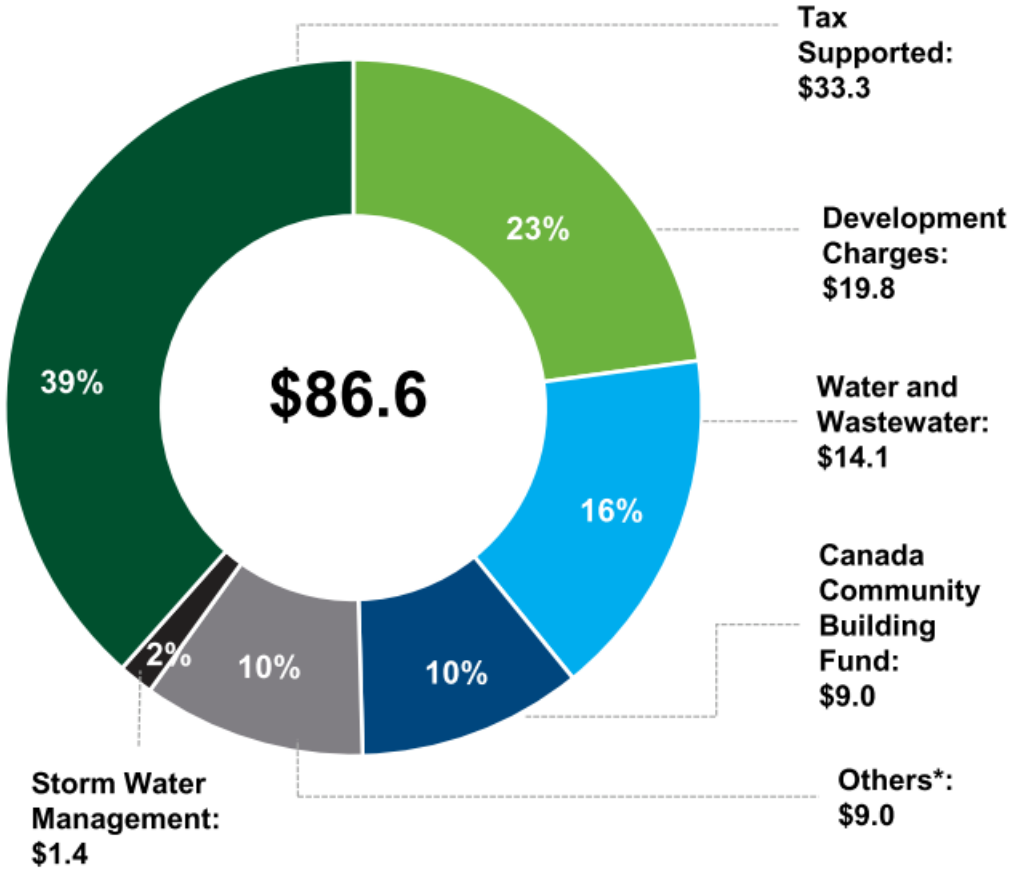


Capital Budget Funding Strategy



2025 DRAFT CAPITAL BUDGET FUNDING \$(millions)

The Capital Budget request was met through a combination of funding sources ensuring optimized resource allocation as outlined in the Capital Budget Strategy



* Others include CIL \$2.3, External source \$2.2 and Internal sources of \$4.5

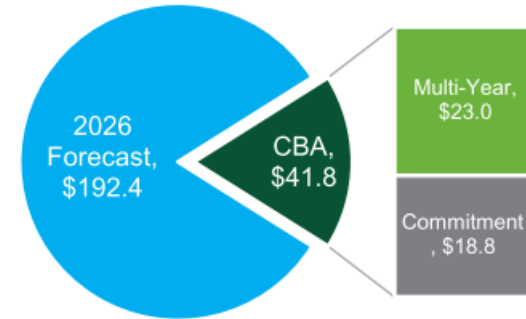
MULTI-YEAR BUDGET

Capital Budget Authority (CBA) identifies **multi-year projects and commitments** crucial for completing capital projects

21 Projects totaling \$41.8M for 2026

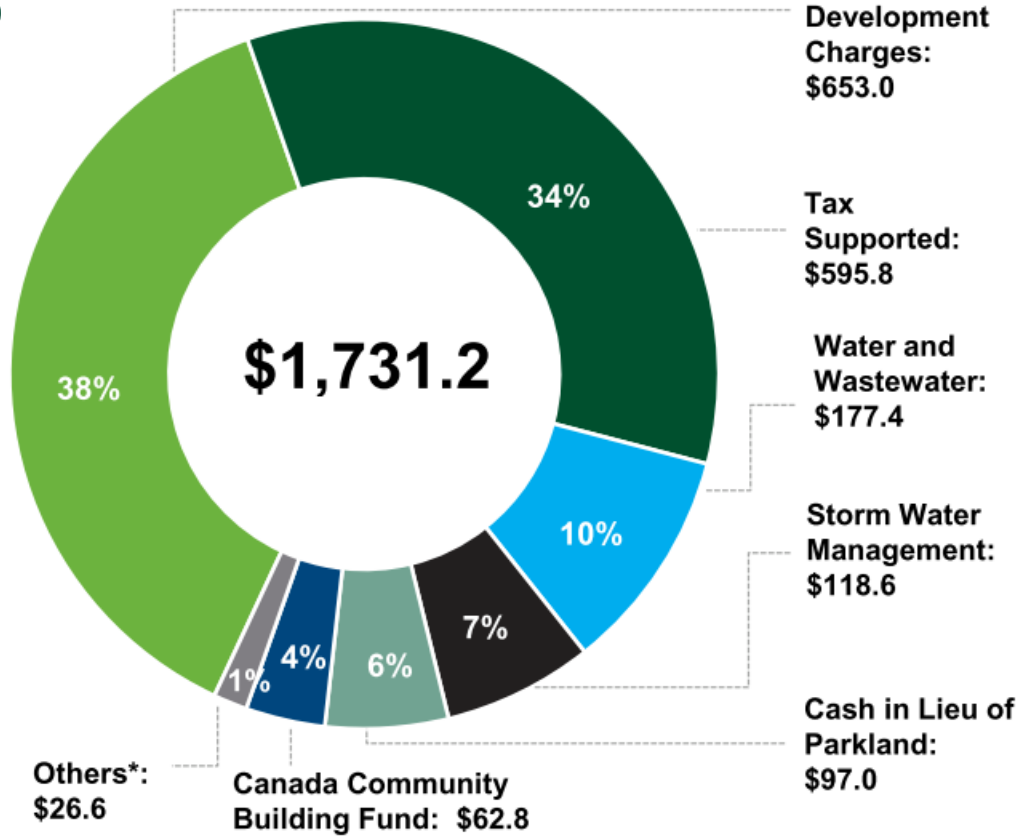
Benefits include:

- Better cash management
- Efficient resource allocation through multi-year commitments through cash flow
- Alignment of capital projects with the City's Reserves and Reserve Funds ensuring that infrastructure and service needs are met sustainably



2026 - 2034 DRAFT CAPITAL FORECAST FUNDING (\$millions)

The Forecast requires a thoughtful and financially prudent approach

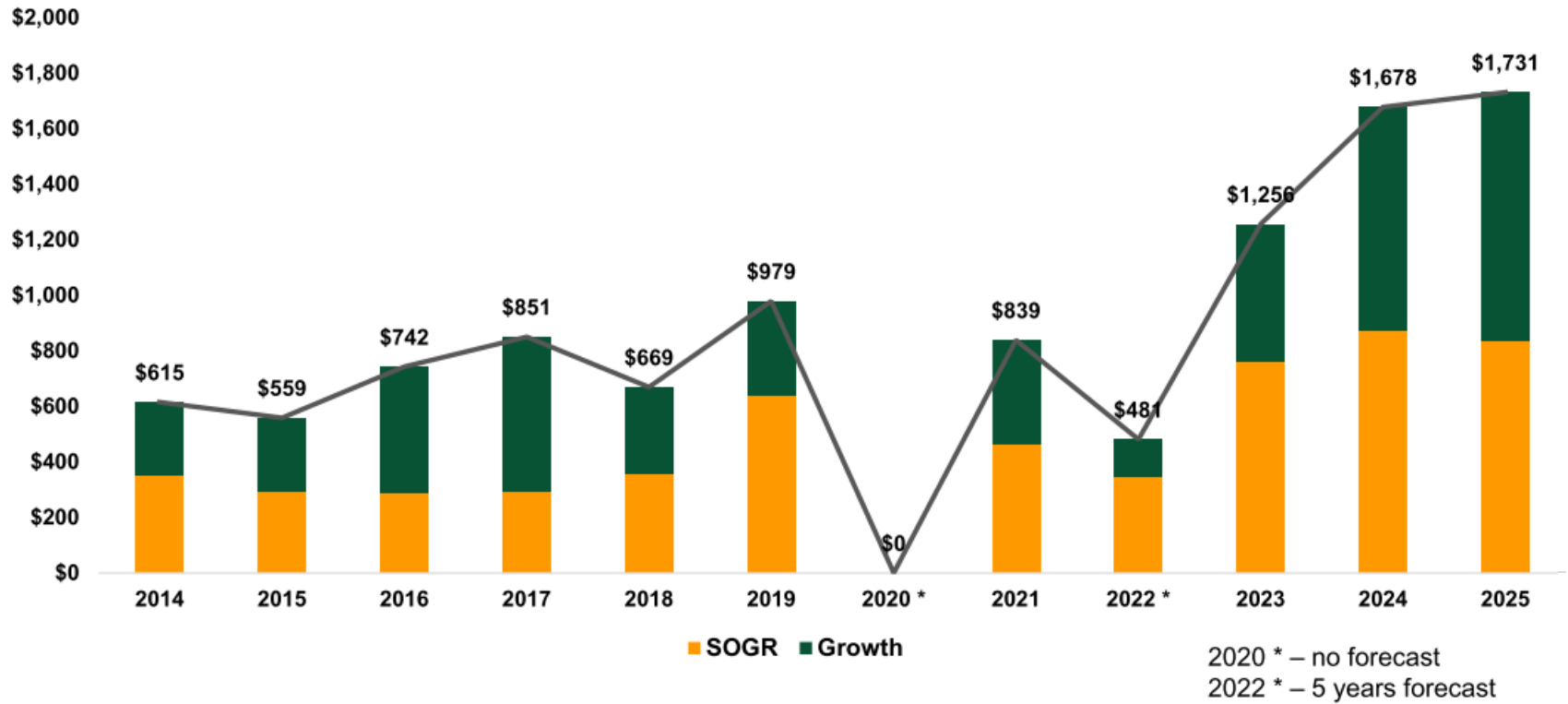


* Others include External source \$7.4M and Internal sources of \$19.2M

FUNDING ANALYSIS AND FINANCIAL SUSTAINABILITY

David Hamilton Park

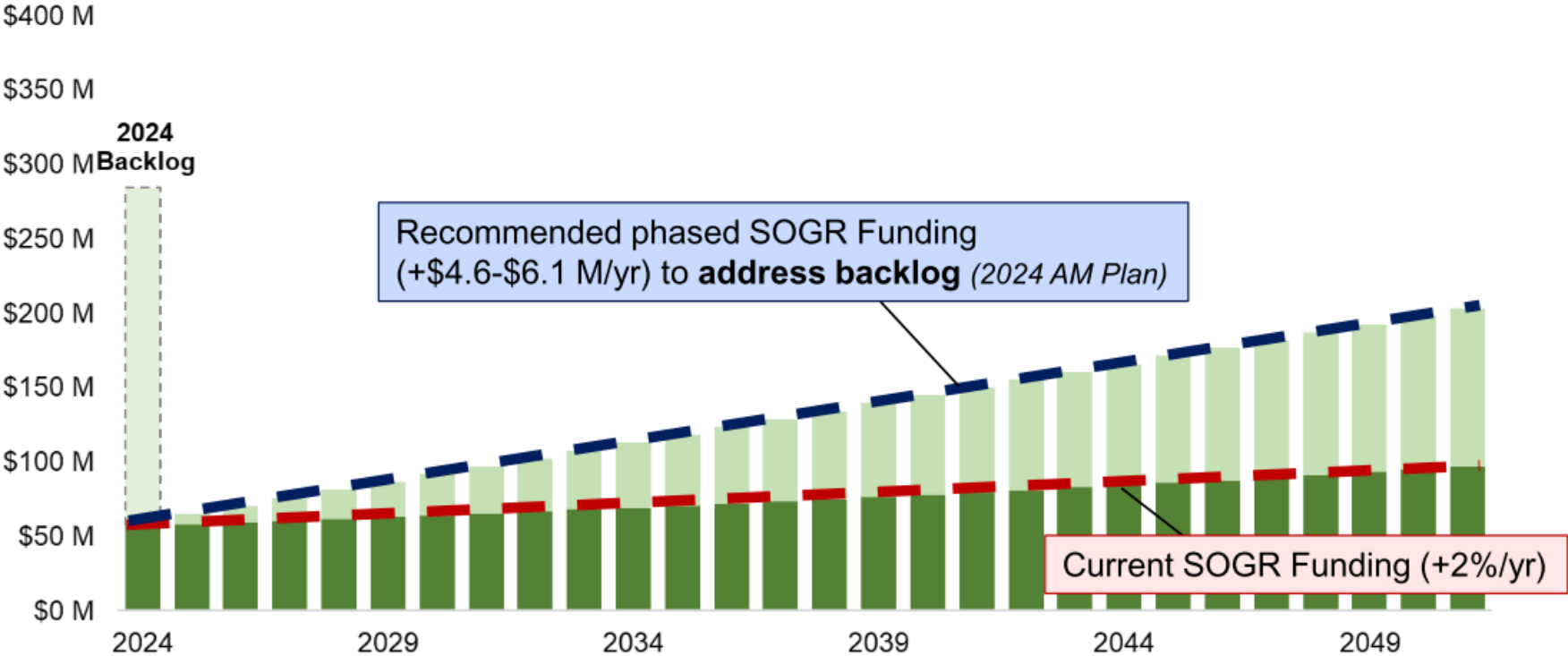
CAPITAL FORECAST HISTORY



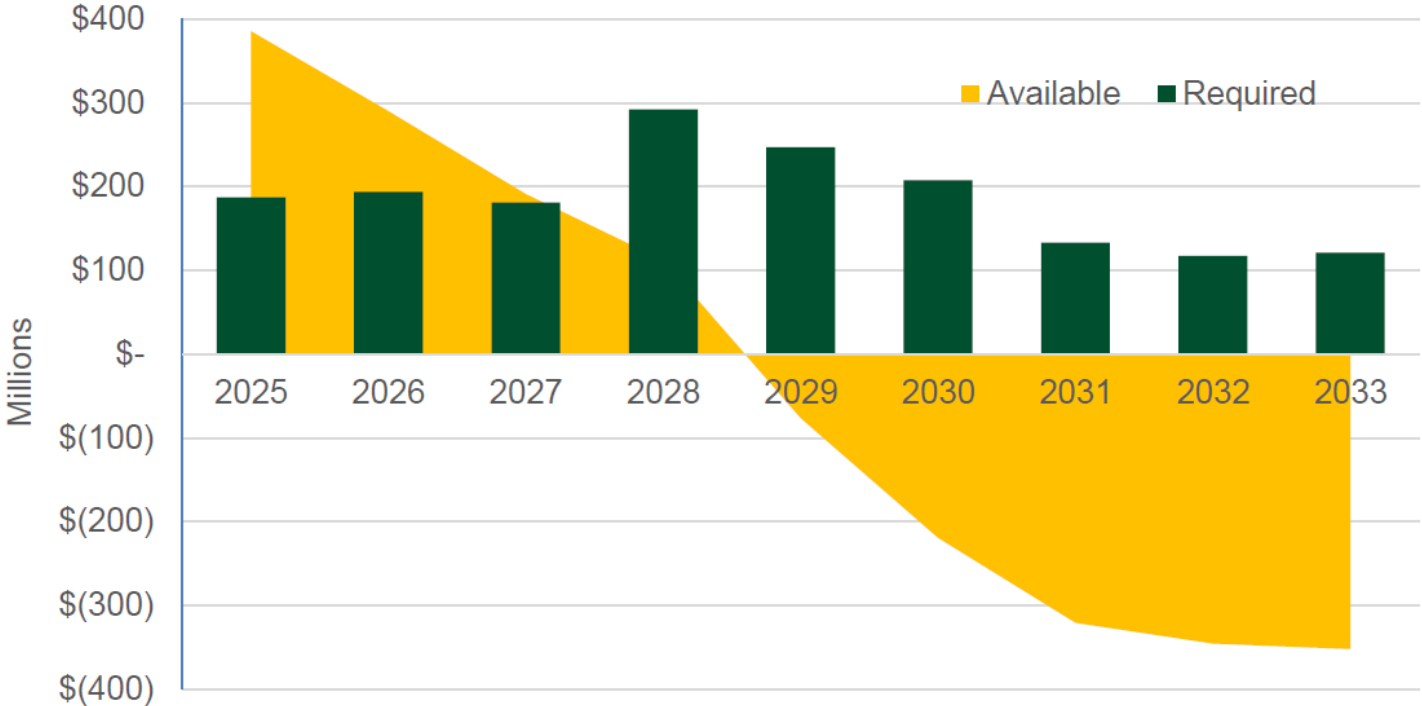
CAPITAL FUNDING CHALLENGES

- Inflationary pressures on project costs
- Aging infrastructure
- Legislative changes to growth related revenues
- Declining Reserve Fund balances

ASSET MANAGEMENT PLAN – SUGGESTED INVESTMENTS OVER TIME



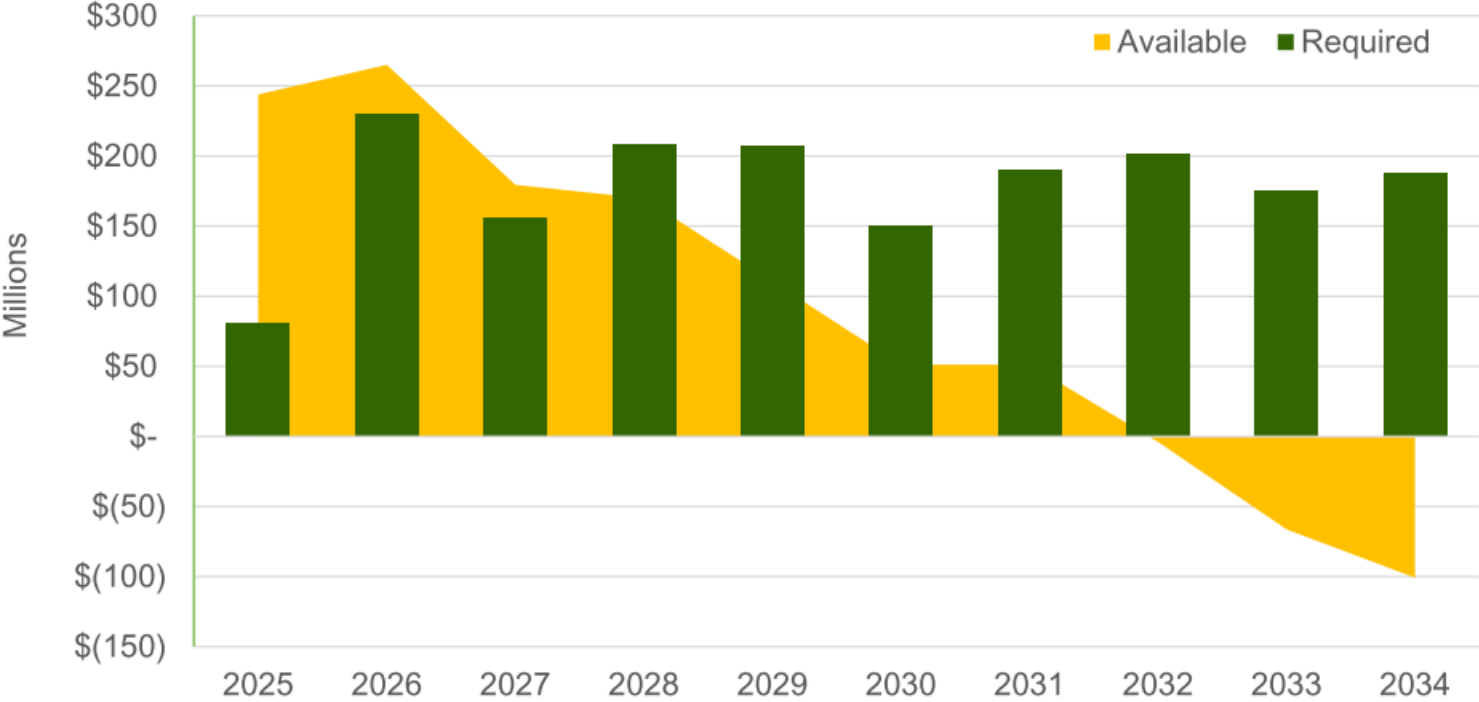
FUNDING DEFICIT IDENTIFIED IN 2024



ACTION TAKEN TO ADDRESS DEFICIT

- Development Charges Background Study
- Capital Sustainability Steering Committee recommendations
- Water and Wastewater Financial Plan
- Stormwater Management Financial Plan
 - 4 (\$2.8M) SWM Projects added to 2025 Capital Budget

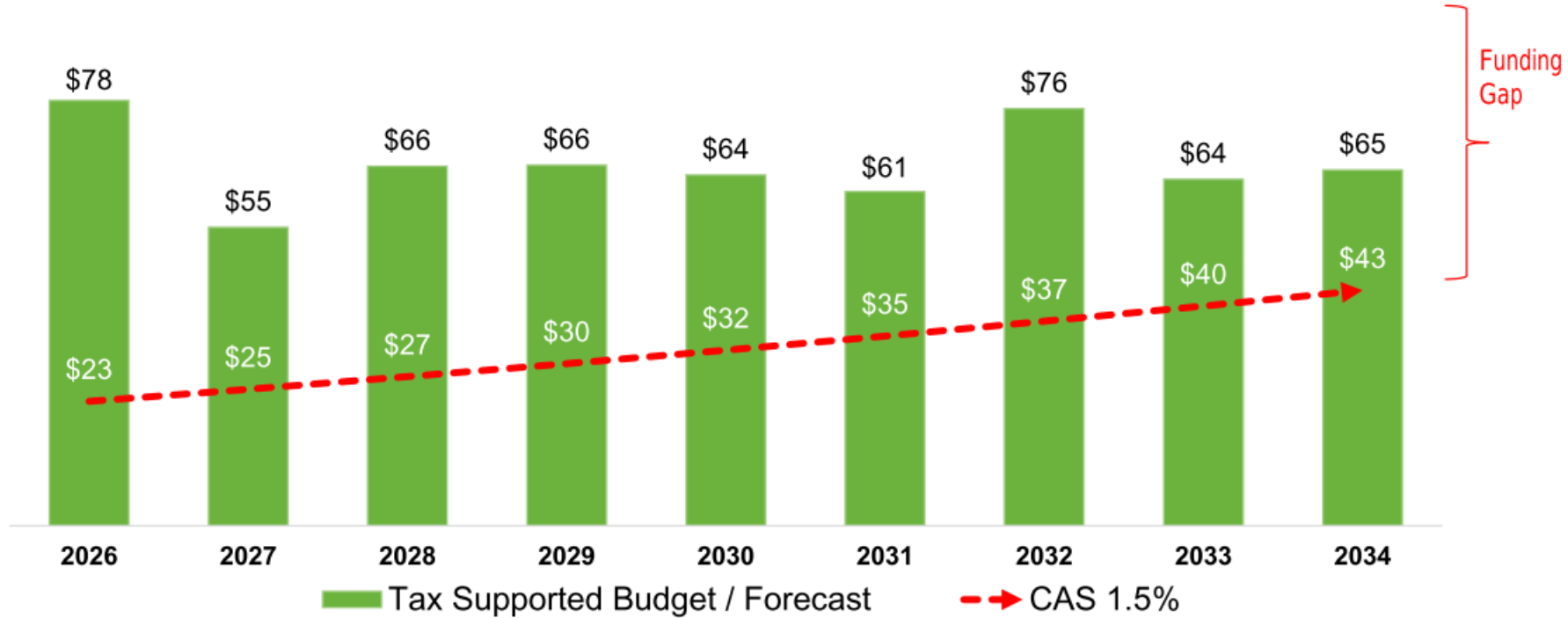
UPDATED FUNDING DEFICIT IN 2025



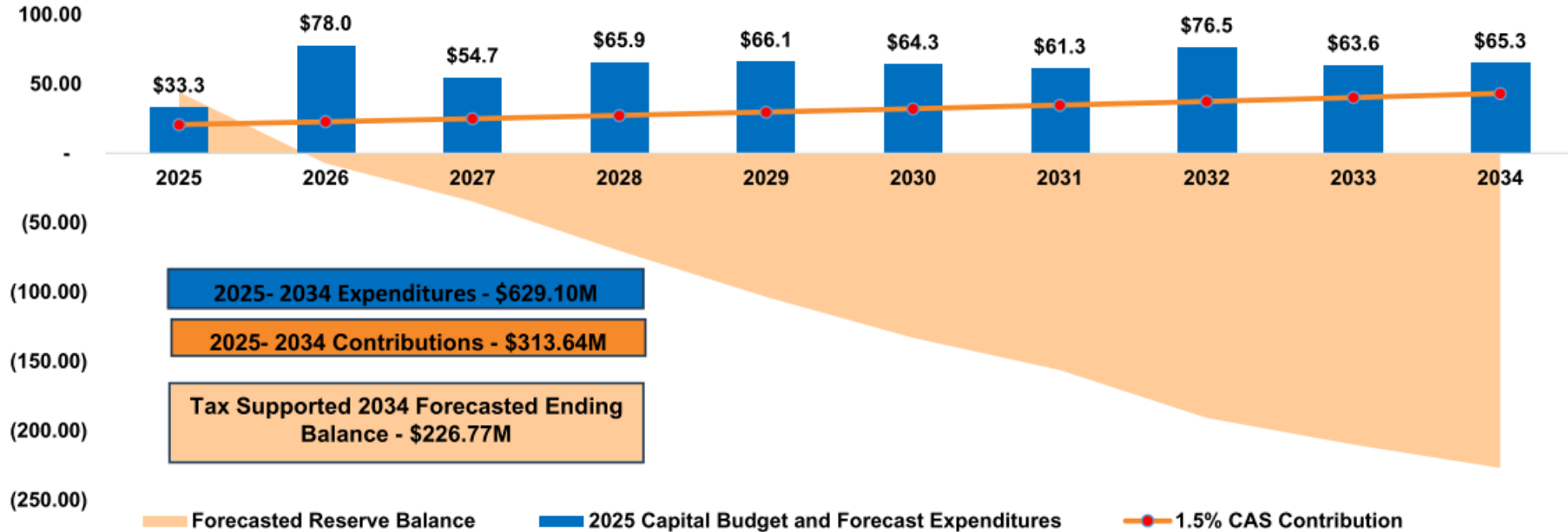
TAX SUPPORTED RESERVE FUNDS

- Utilized to fund the repair and replacement of City owned infrastructure and is the main funding source for State of Good Repair projects
- Funded through transfers from the Operating Budget and the Capital Asset Sustainability Levy at 1.5%

CAS CONTRIBUTIONS VS PROJECTED EXPENSES (\$millions)



TAX SUPPORTED RESERVE FUNDS DEFICIT



GOING FORWARD

- Projected deficit of **\$227M** based on 2025 forecast
- Deficit in 2026 if funding at the forecast level / per Asset Management Plan recommendation
- Align with 2025 Asset Management Plan
 - Proposed Levels of Service / Financing Strategy

GRANT FUNDING DETAILS

Approved Grants

- Arnold Crescent Road Reconstruction - \$3.5M
- Lake Wilcox Fish Sanctuary Accessibility Improvements - \$0.05M
- Electrical Vehicles Chargers - \$0.03M
- RHDDO Observatory Dome Interior Restoration - \$0.2M

Potential Grants (Applications Submitted)

- Lake Wilcox Park - Playground Resurfacing - \$0.14M
- Lake Wilcox Park - Splashpad - \$0.25M
- Rumble Pond South Trail and Patterson Creek Revitalization - \$1.00M
- Brickworks Park Revitalization - \$2.00M

Shovel Ready (Applications to be submitted subject to grant availability)

- *Staff Report Appendix C identifies grant contingent projects that are 'Shovel Ready'*



DISCUSSION