

Appendix E – 2026-2028 Financial Outlook

	Draft Budget	Outlook		
	2025	2026	2027	2028
Expenditures				
Personnel - Permanent	\$ 8,83,400	\$ 6,269,000	\$ 6,978,100	\$ 6,967,400
Personnel - Casual	1,83,300	(22,500)	(127,200)	179,300
Personnel Expenditure	\$ 10,66,700	\$ 6,246,500	\$ 6,850,900	\$ 7,146,700
Non-Personnel				
Contracts, Services	2,04,800	714,800	2,084,600	1,239,700
Materials, Supplies	59,800	1,190,700	1,270,800	1,233,900
Other Expenditures	(900)	53,700	44,300	26,600
To Other Funds	5,84,000	198,800	205,700	212,800
To Reserves & Reserve Funds	(70,900)	2,288,100	2,227,600	2,378,700
	7,77,800	4,446,100	5,833,000	5,091,700
Total Expenditures	\$ 18,44,500	\$ 10,692,600	\$ 12,683,900	\$ 12,238,400
Revenues				
Donations / Grants	\$ 50,700	\$ 381,400	\$ -	\$ -
From Other Funds	(7,63,300)	(744,600)	(735,200)	(732,700)
From Reserves/Reserve Fund	3,36,300	(1,129,200)	(724,500)	(50,900)
Investment Income	2,70,000	900,000	400,000	-
User Fees and Fines	(11,53,300)	(1,969,800)	(1,523,800)	(1,419,800)
Non-Taxation Revenue	(12,60,600)	(2,562,200)	(2,583,500)	(2,203,400)
Taxation	(2,89,000)	(3,473,000)	(3,651,900)	(4,184,100)
Total Revenues	\$ (15,50,600)	\$ (6,035,200)	\$ (6,235,400)	\$ (6,387,500)
Tax Levy Requirements	\$ 2,938,900	\$ 4,657,400	\$ 6,448,500	\$ 5,850,900
Tax Rate Increase	2.18%	3.32%	4.37%	3.73%
Public Works Enhancement	557,400	557,400	534,900	
16 Firefighters	550,000	550,000	446,400	
Total Levy Requirements	\$ 4,046,300	\$ 5,764,800	\$ 7,429,800	\$ 5,850,900
Tax Rate Increase	3.00%	4.11%	5.04%	3.73%
HAF	\$1,785,500	\$946,800	\$19,138,800	